

STATE OF MICHIGAN
BEFORE THE MICHIGAN PUBLIC SERVICE COMMISSION

In the matter, on the Commission's own)
motion, to implement the provisions of)
Section 10a(10) of 2000 PA 141.)

Case No. U-12639

QUALIFICATIONS
AND
REBUTTAL TESTIMONY
OF
EDWARD C. BODMER

THE DETROIT EDISON COMPANY
QUALIFICATIONS OF EDWARD C. BODMER

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1 Q. What is your name and address and on whose behalf are you testifying?

2 A. My name is Edward C. Bodmer. My address is 5951 Oakwood Drive,
3 Lisle IL. 60532. I am testifying on behalf of the Detroit Edison Company
4 ("Edison" or the "Company").

5

6 Q. Summarize your educational background.

7 A. I received a B.S., with highest honors, in Finance from the University of
8 Illinois in 1979 and an MBA, with honors, from the University of Chicago in
9 1986.

10

11 Q. Summarize your professional experience.

12 A. Since 1990 I have developed a consulting practice in the electric utility
13 industry, which has involved assignments for municipal and investor
14 owned utility companies, government agencies, energy consumers,
15 financial institutions, and alternative retail electric suppliers. My projects
16 have addressed issues related to industry re-structuring, forecasting,
17 pricing, rate cap plans, resource planning and performance evaluation. I
18 have testified before regulatory bodies in many states on a variety of
19 subjects, including revenue requirements, cost of capital, cost-of-service
20 and rate design. I have completed a number of assignments dealing with
21 deregulation of electric utility generation, including an analysis of the

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1 divestiture of generating assets, testimony on delivery service tariffs, and
2 assistance in crafting legislation.

3

4 My regulatory experience began in 1979 with my employment on the
5 Accounting and Finance Staff of the Illinois Commerce Commission, and
6 has encompassed numerous assignments on regulatory issues for the
7 Illinois Commission and later as a private consultant. From 1986 to 1990,
8 I was employed at the money center bank (now named Bank One) where I
9 managed the credit analysis of all energy loans, including transactions
10 with electric and gas utility companies. I am an adjunct professor of
11 economics at Lewis University in Romeoville, Illinois, and I have
12 developed and taught specialized professional courses in financial
13 modeling, options valuation, project finance, bankruptcy and economics
14 throughout the world.

15

16 Appendix A includes a list of my previous testimony and a list of the
17 professional courses that I have taught.

18

THE DETROIT EDISON COMPANY
REBUTTAL TESTIMONY OF EDWARD C. BODMER

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Section One

2

Purpose Summary and Outline

3

Q. What is the purpose of your testimony in this proceeding?

4

A. Edison has asked me to comment on the valuation analysis used by certain intervenor witnesses that evaluate the relationship between the market value and the book value of generation resources for purposes of establishing transition charges to retail open access customers. In particular, the Company requested that I quantify the value impacts from Edison obligations and customer options included in Michigan's restructuring plan. My valuation discussion addresses testimony presented by Mr. Christopher D. Seiple, Mr. Francis A. Roberts, Dr. Richard D. Tabors, Mr. James T. Selecky, Mr. William A. Peloquin, Mr. Charles W. King, and Mr. Richard A. Polich.

14

15

The primary focus of my analysis is correction of valuations presented by intervenor witnesses so as to reflect Edison's obligation to provide both regulated service and direct access service. The overarching theme of my testimony is that intervenor witnesses have made very biased estimates of the value of Edison's generating plants because they neglect to directly consider the responsibility Edison has to allow customers to switch between bundled rates and market based prices. As I explain below, if the intervenor witnesses had accounted for volatility in electricity prices as well

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1 as Edison's obligation to provide service at regulated rates, their
2 conclusions with respect to plant value would change by billions of dollars
3 and their recommended transition charges would be dramatically different.

4

5 Q. How have you analyzed the valuation methods presented in the intervenor
6 testimony?

7 A. My testimony considers analytical fallacies that arise using the discounted
8 cash flow valuation technique employed by Mr. Christopher Seiple and the
9 comparable sales transaction approach presented by Dr. Richard Tabors
10 in light of the rights provided by Edison to its customers. The most
11 significant problem with these two methods is that they ignore the value
12 gained by customers -- and lost by Detroit Edison -- from the "insurance
13 policy" Michigan customers have to return to regulated tariffs when market
14 prices increase. Evaluation of the relationship between market and book
15 value of generating plants in Michigan must instead apply option-pricing
16 concepts as a central component of the analysis.

17

18 My corrections to the intervenor analyses encompass the following issues
19 that were either ignored or improperly addressed:

20

21 1) A framework for measuring the value gained by customers and lost
22 by Edison from the insurance policy customers in Michigan have to
23 return to regulated rates.

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2 2) An analysis of whether a transition charge that is zero or negative
3 and is not flexible with respect to future market conditions meets
4 policy principles of efficiency and equity in light of the high degree of
5 long-term volatility of electric power prices.

6

7 3) A review of various components of Mr. Seiple's valuation approach
8 including tax write-ups, data problems, discount rates and other
9 factors.

10

11 4) A critique of the modeling methods, assumptions, and data used by
12 Mr. Seiple to forecast future electricity prices.

13

14 5) An evaluation of whether a "comparable asset sales" approach can
15 be used in valuing Edison's stranded investment where information is
16 derived from the divestitures of generating assets that have occurred
17 in other markets with distinctive characteristics.

18

19 6) An assessment of the proposals made by Energy Michigan and the
20 Attorney General with respect to transition charges.

21

22 Q. Please summarize your conclusions with respect to the recommendations
23 made by witnesses who represent ABATE, the Attorney General and

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1 Energy Michigan relative to the proposal made by Detroit Edison?

2 A. Edison's proposal is more balanced, equitable and efficient than

3 alternative proposals made by ABATE, the Michigan Attorney General and

4 Energy Michigan. Edison's proposed approach includes: (1) incentives for

5 market development through a potential 10% reduction in the generation

6 portion of customer bills; (2) downward or upward adjustments to

7 transition charges that reflect actual market conditions on an incremental

8 basis; (3) adjustments to class-by-class transition charges through the

9 "ETCA" to assure that different customer groups have similar opportunities

10 to achieve savings from use of retail open access service; and (4) use of

11 cost savings from securitization to fund rate reductions, implementation

12 costs and reduced transition charges. This approach developed by

13 Edison has significant and distinct advantages relative to the proposals

14 made by ABATE, Energy Michigan and the Michigan Attorney General for

15 the following reasons:

16

17 **ABATE:** ABATE proposes a negative transition charge that would not

18 change in the future as the market price of energy fluctuates. The

19 negative charge is derived from inappropriate valuation techniques that

20 have many conceptual flaws such as ignoring the option value implicit

21 in the Michigan restructuring plan and use of a forward price analysis

22 that has many data problems and modeling mistakes. The negative

23 transition charge proposed by ABATE is also supported by a

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1 “comparative sales analysis” which ignores valuation implications from
2 purchased power contracts that would have to be in existence after
3 Michigan generating plants would be divested. I have corrected the
4 ABATE valuation analysis to account for data errors, modeling
5 problems, volatility in electricity prices, the value of customer options to
6 switch between bundled rates and market based prices, and
7 contractual obligations that would occur in an asset divestiture. ***The***
8 ***corrected analysis implies that Edison’s transition charge should***
9 ***be almost 20 mills/kWh, even using the inappropriate market***
10 ***prices projected by Mr. Seiple.*** Because of significant valuation
11 mistakes made by witnesses who represent ABATE, adoption by the
12 Commission of the proposed negative transition charge would be
13 highly inequitable to Edison and it would be administratively
14 unworkable.

15

16 **Energy Michigan:** Energy Michigan would adjust transition charges
17 through comparing generation costs with market prices on an
18 aggregate company-wide. This differs from Edison’s proposal that
19 adjusts transition charges on an incremental basis through measuring
20 financial impacts arising from customers who select retail open access
21 service. By using aggregate company-wide costs rather than
22 incremental costs in computing transition charges, the Energy
23 Michigan proposal relegates customers who choose regulated service

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1 into “second class citizens.” His approach would ultimately increase
2 rates to bundled customers while reducing costs to direct access
3 customers. In addition, the proposal would also create an inefficient
4 market through a “preferred” bidder suggestion and his discussion of
5 securitization does not account for the fact that, in Edison’s proposal,
6 rate reduction benefits of securitization are already directly
7 incorporated into the economic harm and benefit charge.

8

9 **Attorney General:** The Attorney General witnesses dispute Edison’s
10 proposed economic harm/benefit component of the transition charge
11 and they recommend that Edison’s Equalization Transition Charge
12 Adjustment not be made. Without truing-up costs and market prices,
13 an equitable transition charge would have to recognize the option
14 value that is provided to customers and is forgone by Edison. If the
15 Attorney General positions were adopted, the transition charge would
16 also have to compensate Edison for distorted incentives that occur
17 because of different generation break-even prices among customer
18 classes.

19

20 Q. What is your general analytical approach in reviewing the testimony
21 presented by intervenor witnesses?

22 A. The fundamental tenet of my testimony is that valuation of assets cannot
23 ignore fixed price contracts and “real” options associated with the assets

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1 being valued. Basic principles of financial theory dictate that it is
2 impossible to correctly value assets without also measuring the impacts
3 that fixed price contracts and call or put options have on the cash flow
4 produced by those assets. Examples of the importance of contracts to
5 asset valuation are common in finance. The basic difference in valuation
6 between debt and equity securities is the result of differences in
7 contractual claims on an asset. The value of a traded option is dependent
8 on specific terms of the option contract (the exercise price, time of
9 expiration, ability to exercise). Valuation of electric generation plants that
10 are project financed is highly dependent on a myriad of revenue, expense
11 and financing contracts.

12

13 Given the importance of contracts and options in valuation of assets, I
14 analyze valuation methodologies presented by ABATE witnesses in light
15 of the fact that Edison customers will have the right to choose either
16 regulated tariffs or market based rates. My approach quantifies the value
17 to customers from the right to “maintain regulation” and it relies in large
18 part on option price theory. I demonstrate that unless an analysis
19 accounts for Edison obligations – the other side of the customer call option
20 -- stranded costs will be understated.

21

22 Q. How is the remainder of your testimony organized?

23 A. After describing the option for customers to choose regulated generation

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1 service in the next section (section **two**), I discuss the logical flaws
2 associated with a negative transition charge is section **three**. Then, in
3 section **four**, I summarize the impacts of correcting the RDI/ABATE
4 analysis to account for conceptual errors related to option valuation, data
5 problems in representing Edison plants, income taxes, discount rates and
6 other items. In this analysis I do not change the market price assumptions
7 developed by Mr. Seiple even though there are obvious problems with his
8 assumptions, his data and his model that, if corrected, would provide vene
9 more support for my conclusions. Correction for conceptual valuation
10 flaws in Mr. Seiple's analysis implies that his estimate of Edison stranded
11 cost should be **positive \$2.775 billion** instead of negative \$760 million.

12

13 In section **five**, I describe how volatility in electricity prices affects policy
14 on transition charges and valuation of assets. I explain why transition
15 charges that are not flexible with respect to varying market conditions can
16 pose significant problems. Section **six** addresses the comparable sales
17 approach presented by Dr. Tabors. Here, I demonstrate that if an asset
18 sale is simulated, then the simulation must incorporate necessary
19 contracts with the new owner to meet Edison's continuing regulated
20 service obligation. This "post transaction" contract would significantly
21 reduce value in an asset sale transaction. Moreover, the contract
22 structure makes the comparable sales data used by Dr. Tabors irrelevant
23 for purposes of Michigan restructuring.

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2 In Section **seven** I review the shortcomings in Mr. Seiple's market price
3 modeling involving the structure of his model, the assumptions he makes,
4 and the quality of his data. I describe how his model structure has
5 inappropriate algorithms related to capacity prices, probabilistic modeling
6 of forced outages, reflection of marginal heat rates, start-up costs,
7 minimum run times, spinning reserve, and voltage support. Mr. Seiple
8 assumes that thousands of megawatts of announced new merchant
9 capacity will not be built, he does not consider any new capacity that is not
10 gas-fired even though he projects high natural gas prices, he assumes
11 allowance costs that are far higher than forward price levels, and his
12 reserve margin criteria are arbitrary. Finally, Mr. Seiple uses inconsistent
13 and/or erroneous data on loads, heat rates, plant capacities and many
14 other items.

15

16 I discuss problems Mr. Seiple's modeling of the cost structure of Edison
17 plants in section **eight**. Major problems with his analysis include
18 assuming a tax write-up and not including costs that are actually incurred
19 by Edison as reported in the FERC form 1. Corrections to reflect the cost
20 structure of Edison's plants and appropriate tax depreciation reduces the
21 market of Edison plants from \$5.7 billion to \$3.317 billion. In section **nine**
22 I correct Mr. Seiple's analysis for a mistake he makes in computing the
23 market based cost of capital. By making an inappropriate assumption that

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1 debt will never be paid off, he overstates the market value of Edison
2 assets by more than half a billion dollars.

3

4 I quantify the value implications of customer options to switch between
5 regulated service and open access service in sections ten, eleven and
6 twelve. In section **ten** I compute the value of the customer option without
7 volatility in electricity prices, in section **eleven** I add volatility in electricity
8 prices to the analysis, and in section **twelve** I describe how non-optimal
9 customer decisions and volatility in regulated rates affects valuation.

10 ***Using a 20% price volatility assumption, the Edison obligation to***
11 ***provide an insurance policy to direct access customers reduces Mr.***
12 ***Seiple's valuation estimate by \$1.820 billion.***

13

14 I discuss issues other than Mr. Seiple's valuation and Dr. Tabors'
15 valuation in the final two sections of my testimony. In Section **thirteen** I
16 review the proposal made by Energy Michigan. In Section **fourteen** I
17 discuss miscellaneous items related to statements made by the Attorney
18 General witnesses and ABATE witnesses.

19

20 **Section Two**

21 **Customer Options to Return to Bundled Service in the Michigan**

22 **Restructuring**

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1 Q. Why do you begin your testimony by describing the customer option to
2 switch back to bundled rates after having selected direct access service?

3 A. The notion of allowing customers to switch between market pricing and
4 regulated service is established in the recently passed Michigan
5 legislation:

6

7 "To allow and encourage the Michigan public service commission
8 to foster competition in this state in the provision of electric supply
9 **and maintain regulation of electric supply for customers who**
10 **continue to choose supply from incumbent electric utilities.**
11 *(Public Act No. 141 of 2000, Sec. 10(2), emphasis added.)*
12

13 This language demonstrates that the principle of customers maintaining
14 the option to retain regulation of electric supply for customers who choose
15 supply from incumbent electric utilities is central to the restructuring plan in
16 Michigan. Mr. Gerard Anderson explains the customer option as follows:

17

18 Electric utilities in Michigan retain the obligation to serve customers
19 within their service territory and their generation assets will be
20 deployed to serve these customers. This provides Michigan
21 customers substantial protection from the possibility of high prices
22 in the future, while providing the opportunity for them to benefit if
23 market prices are lower than regulated rates. (Anderson testimony
24 at page 5.)
25

26 The obligation to provide service at regulated rates can be defined as a
27 "call option" that is provided by Edison to Michigan customers because
28 customers have the right -- but not the obligation -- to purchase power at
29 market-based prices with a "strike price" equal to the generation

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1 component of bundled rates. While various intervenor witnesses including
2 Dr. Tabors, Mr. Selecky and Mr. Peloquin downplay this feature of
3 restructuring in Michigan, I submit that the contract call option
4 distinguishes Michigan from other states.

5

6 Q. Have any witnesses in this case presented “real world” evidence of the
7 right to switch between prices that are derived from regulated rates and
8 prices that are derived from market clearing prices?

9 A. Yes. The organization Citizens for Power and Reliability (“CPR”)
10 presented two witnesses who have attempted to secure power from the
11 market. One of the witnesses, Mr. Bruce Frandsen, who is the Facilities
12 Engineering Manager for Perrigo Company, described how he was able to
13 secure savings from 1998 through 2000 through direct access to market
14 prices. However, he comments that “the current market is one in which
15 alternative suppliers will be find it extremely difficult or impossible” to
16 compete with tariffs of the incumbent utility company (Frandsen testimony
17 at page 9.) Therefore, he explains that his company “will be forced to
18 return to normal tariff service.” (Frandsen testimony at page 7.)

19

20 Mr. Frandsen is clearly a leader in managing energy and his efforts to
21 reduce costs should be commended. However, when market driven
22 energy costs rise, even the best energy manager cannot reduce electric
23 bills through making market purchases. Most of us would no doubt be

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1 happier if energy costs were low, but, if market prices for energy increase,
2 it is nice to have the option to have a cap on costs. In fact, Mr. Frandsen's
3 story effectively demonstrates the value of the option to switch between
4 the direct access program and tariff service. If Perrigo did not have the
5 option to return to bundled service when market prices increased last
6 year, I suggest that he would probably have been even more upset.

7

8 Q. Has the option to switch between the direct access program and tariff
9 rates benefited Perrigo?

10 A. Yes, I think it has. The table below demonstrates my understanding of Mr.
11 Frandsen's experience in three different time periods. This shows how
12 Perrigo has been able to save money when electricity prices were
13 relatively low and how his company also avoided exposure to relatively
14 high market prices through exercising his option to switch to tariff rates
15 when energy costs increased.

16

					Option Selected: Tariff Rates or Direct Access		Savings Relative to Tariff Rates Achieved From Accessing Market		Costs Incurred from Being Exposed to Market Prices when Prices Exceed Tariff Rates
Period 1: April 1998 through December 2000					Direct Access		\$25,000-\$30,000 per month		None
Period 2: January 2001 through December 2001					Part Open Access/Part Tariff		\$8,000 - \$9,000 per month		None
Period 3: Post December 2001					Tariff		None		None

17

2 Given the efforts made by CPR witnesses Ms. Kalil and Mr. Frandsen to
3 reduce their energy costs, their disappointment is understandable.
4 However, if they did not have the option to return to cost based (rates
5 such as is the case for customers in New England), or if all generation
6 costs were tied to market prices (soon to be the case in my home state of
7 Illinois), or if there were no possibility to obtain market based rates (the
8 situation in Kentucky), I suspect these two professionals would be even
9 more frustrated.

14

17 A. ABATE proposes to give customers who participate in open access a
18 reduction on their electric bills of \$4.18/MWH and this credit apparently
19 would not be adjusted for future changes in the market price of electricity.
20 According to ABATE's witness Mr. Selecky: "the Commission should
21 establish a net stranded cost credit or negative surcharge." (Selecky
22 testimony at page 2.) He elaborates that: "DECo's net stranded benefit
23 credit should be larger than DECo's proposed securitization surcharge"

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1 (Selecky testimony at page 10.)

2

3 Q. Is a negative or zero transition charge that does not change for a long
4 period of time logical in Michigan?

5 A. No. A negative or zero transition charge¹ that is fixed at the same level for
6 a number of future years does not lead to efficient market development
7 and it is unfair to Edison given the customer call option. A negative
8 charge is inequitable because not only can Edison not recover stranded
9 investment, but the Company must also pay customers to leave its system
10 at precisely those times when financial exposure to stranded investment
11 exits. To illustrate why a negative transition charge is both illogical and
12 unfair to Edison, I separately consider the Company's stranded investment
13 exposure during low market price and high market price periods.

14

15 Relatively more customers will choose the option to secure power from
16 market based prices when a **low** market price environment results in
17 electric bills below bills those that exist using regulated tariffs. During
18 these low market price time periods, Edison incurs stranded investment.
19 Yet if the transition charge is negative, Edison can obviously not recover
20 its stranded investment. Indeed, if market prices remain low, Edison pays

¹ For purposes of this section a negative transition charge is assumed to be after securitization charges. For example, if the net economic benefit is \$2/MWh and the securitization charge is \$5/MWh, the transition charge is assumed to be positive for purposes of this discussion.

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1 customers to leave **and** the Company does not recover any of the positive
2 stranded investment it incurs.

3

4 Now consider time periods when market based prices are high enough to
5 result in costs that are greater than bills which occur from regulated tariffs.

6 In this situation, as described by Mr. Bruce Frandsen of Perrigo Company,
7 customers will have no economic incentive to purchase from the market.

8 This means that Edison cannot “make back” or “monetize” its losses that
9 arose from low market price periods through making a lot of money by
10 selling the “freed-up” energy from customers who have left the system. In
11 sum, during low price periods, stranded investment exposure exists and in
12 high market price periods Edison cannot offset the amounts it lost when
13 prices were low.

14

15 Q. Can you illustrate these effects with an example?

16 A. Yes. In the table below I assume two time periods, one time period in
17 which market prices are above the generation component of bundled rates
18 and another period when market prices are below the generation
19 component of bundled rates. I also assume that all customers make
20 rational economic choices with respect to use of regulated service from
21 Edison at bundled rates or retail open access service at market based
22 rates.

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Inability to Recover Stranded Cost with Negative Transition Charge and Customer Option					
Time Period	Financial Exposure to Positive Stranded Investment from Market Prices below Embedded Cost		Recovery of Stranded Investment from Realizing Above Prices Above Embedded Costs		Edison Losses from Paying Negative Transition Charges
Low Market Price Period when Market Prices are below the Generation Portion of Rate in Bundled Tariffs	Edison experiences losses measured by the formula: (Market Price - Generation Component of Bundled Rates) x Direct Access Energy		None		Edison experiences added losses from paying a negative transition charge measured by the formula: (Negative Transition Charge) x Direct Access Energy
High Market Price Period when Market Prices are above Generation Portion of Rate in Bundled Tariffs	None		None		None

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Section Four

15

Summary of Correction to Mr. Seiple's Plant Valuations to Reflect

16

Customer Options to Take service From the Incumbent Utility at Regulated

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1

Rates and Other Conceptual Flaws

2

3 Q. Are the valuation approaches applied by ABATE witnesses Mr. Seiple and
4 Dr. Tabors appropriate for analyzing the relationship of market value to the
5 net book value of generation assets in the context of specific
6 characteristics of Michigan's electric restructuring program?

7 A. No. Analytical approaches that measure stranded investment using either
8 (1) discounted cash flow over the lifetime all of Edison's generating units
9 as recommended by Mr. Seiple, or (2) valuation data on supposedly
10 comparable asset sales transactions as recommended by Dr. Tabors,
11 ignore the customer call option. As a result of this and other conceptual
12 problems, their results are very biased. In this section I demonstrate how
13 correction of defects in Mr. Seiple's valuation analysis affects his
14 conclusions as to the level of Edison's stranded investment. In Section
15 Six below I elaborate on problems with the comparable sales approach.

16

17 Q. Given the generation portion of Edison's bundled rate is about 5.0 cents
18 per kWh and RDI estimates 2002 market prices to be 3.0 cents per kWh,
19 is ABATE's negative stranded investment a reasonable conclusion?

20 A. It is certainly not intuitive. From the exhibits of Mr. Edward Falletich, I
21 have computed a weighted average break-even price of 5.03 cents per
22 kWh without securitization charges. This number is simply the weighted
23 average break-even price without deductions for securitization using the

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1 year 2000 data on Exhibit ELF-1, page 1 adjusted for losses.

2

3 The average retail price in 2000 shown on Mr. Falletich's exhibit is my
4 starting point for computing the generation price. From that number, I
5 subtract transmission and distribution costs and nuclear decommissioning.
6 I then compute the weighted average generation portion of customer bills
7 through multiplying the class by class number by the level of sales. Once
8 a weighted average rate of 5.394 cents per kWh is computed on a sales
9 basis, I convert the number to an output basis through including a loss
10 rate of 7.23%. I refer to the 5.03 cents per kWh number as the
11 generation component of bundled rates. In contrast to this regulated
12 price, Mr. Seiple presents a generation price of 3.047 cents per kWh in the
13 year 2002 on his exhibit CDS-4.

14

15 Since the generation component of bundled rates is 66% higher than Mr.
16 Seiple's market clearing price (5 cents versus 3 cents), one would think
17 that Edison would have positive stranded investment. The fact that Mr.
18 Seiple instead comes up with a negative figure of \$760 million for stranded
19 investment can possibly be explained in one of two ways. The first
20 possibility is that Mr. Seiple's calculation of generation cost is completely
21 inconsistent with Mr. Falletich's break-even price. The second possible
22 explanation is that there are large reductions over time in year to year
23 generation costs resulting from Mr. Seiple's analysis.

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2 Given intuitive problems with the market prices versus regulated rate
3 disparity and negative stranded investment, I have attempted to reconcile
4 Mr. Seiple's data with actual cost data included in Edison's FERC Form 1
5 for the year 2000. This process demonstrates that Mr. Seiple's negative
6 stranded investment comes from (1) mechanical problems in Mr. Seiple's
7 analysis with respect to income tax deductions, measurement of Edison's
8 generating cost and modeling of capacity factors for Edison plants; (2) Mr.
9 Seiple's assumption that customers will pay market prices above the
10 generation portion of bundled rates in future years; and (3) Mr. Seiple's
11 cost of capital assumptions.

12

13 Q. Are the break-even prices presented by Mr. Falletich similar to generation
14 costs that can be derived from Edison's FERC Form 1?

15 A. Yes, they are. I have computed the approximate generation cost and
16 production cost from information presented in Edison's FERC Form 1 for
17 the calendar year 2000. In developing the analysis of actual costs, I first
18 computed the rate of return actually earned by Edison and confirmed that
19 the Company earned a return on equity of approximately 11%. Next, I
20 allocated expenses, net plant, deferred taxes and other items on the basis
21 of data in the FERC Form 1 and computed Edison's actual production cost
22 to be 4.90 cents per kWh in 2000. Without purchased power, the
23 generation component of Edison's production cost was 4.66 cents per

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1 kWh. I emphasize that my computations are derived from public data and
2 are not intended to reflect cost allocations that are appropriate for
3 unbundling rates.

4

5 Since the data presented by Mr. Falletich is consistent with both an return
6 on equity of 11% and cost data in Edison's FERC Form 1, the question is
7 whether numbers implicit in Mr. Seiple's analysis also approximates the
8 4.7 cents per kWh number. I demonstrate below that the generation cost
9 implicit in Mr. Seiple's analysis is below 4 cents per kWh implying that his
10 analysis is not consistent with actual Edison data. This understatement of
11 Edison costs per kWh is a significant part of the reason for the
12 counterintuitive results in his analysis. The table below compares costs
13 from Mr. Seiple's analysis with actual Edison costs:

Comparison of RDI and Actual Generation Costs		
(\$ 000's for the year 2000)		
	FERC Form 1	RDI
Plant by Plant Fuel	649,786.89	876,359.77
Non-Fuel O&M	297,928.80	288,156.23
A&G and Other	367,829.15	208,340.00
Depreciation	397,941.13	283,804.73
General Taxes	163,267.16	93,954.00
Return on Net Plant	451,909.42	445,068.74
Total	2,328,662.55	2,195,683.48
Generation (MWH)	49,985,563	55,447,000
Cost/MWH	\$ 46.59	\$ 39.60
RDI as Percent of Actual Cost		85.00%

14

15 Q. How can the discounted cash flow approach applied by Mr. Seiple be

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1 reconciled with his annual projections of market clearing prices and his
2 forecasts of the generation component of bundled rates?
3 A. In applying the discounted cash flow approach to stranded investment, Mr.
4 Seiple computes the present value of cash flows that Edison's assets can
5 realize at his market clearing price forecasts and his cost assumptions.
6 This computation can be referred to as the market based valuation.
7 However, in computing value of assets Edison realizes from regulated
8 rates, Mr. Seiple does not perform a cash flow analysis. Instead of
9 computing free cash flows Edison could realize from price levels set at the
10 generation portion bundled rates, he simply assumes that the present
11 value of this cash flow stream equates to book value. Using Edison's cost
12 of capital to compute its earnings and discounting cash flow from the
13 earnings at the allowed rate of return means that the annual generation
14 component of bundled rates can be derived from Mr. Seiple's analysis. If
15 this is done, Mr. Seiple's measurement of negative stranded investment
16 from computing one cash flow stream and comparing that stream to book
17 value can also be computed as the difference in the present value of two
18 cash flow streams. These two cash flows streams are then a market
19 based cash flow stream and a regulated cash flow stream.
20
21 Using data provided by Mr. Seiple in exhibit CDS-11, I have computed the
22 two separate cash flow streams. The regulated cash flow stream assumes
23 straight-line depreciation, and a capital structure of 50% debt, 50% equity

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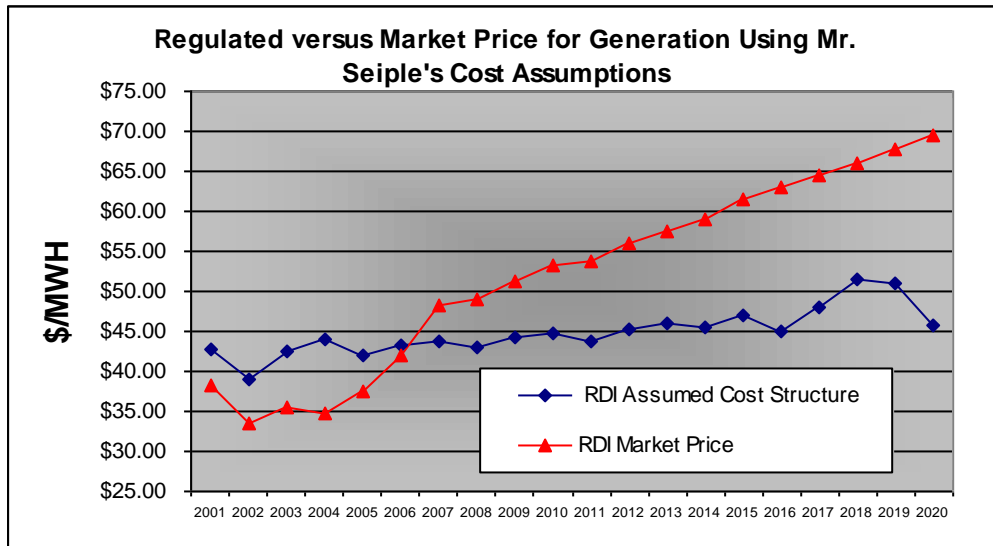
1 and a return on equity of 11%. As I explained above, the present value of
2 cash flows from the generation portion of bundled rates equates to the
3 book value of the plants.

4

5 Q. After the annual level of free cash flows from the generation component of
6 bundled rates is established, how can the aggregate annual price levels in
7 Mr. Seiple's analysis be determined?

8 A. Annual free cash flows are defined in either the market price cash flow
9 stream or the regulated cash flow stream by a formula where costs are
10 subtracted from revenues. The formula can be re-computed from the
11 "bottom-up" to derive implied regulated rates. Applying this process to the
12 cash flow streams shown above yields generation price assumptions
13 shown in the graph below:

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1

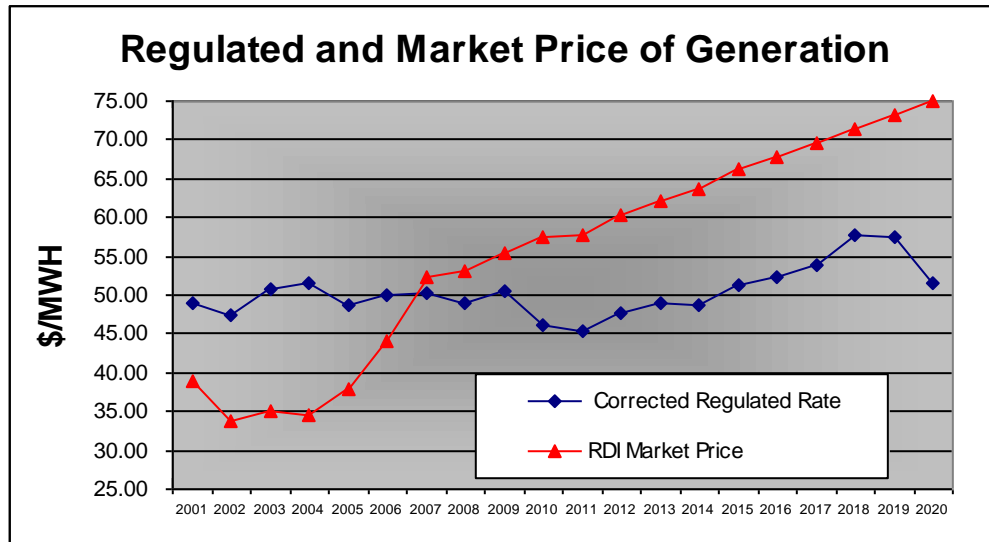
2

3 Q. Why is the generation portion of regulated prices in Mr. Seiple's analysis
4 significantly lower than the generation component of bundled rates
5 presented in Mr. Falletich's testimony and significantly lower than your
6 analysis of FERC Form 1 data?

7 A. The reasons are conceptual flaws in Mr. Seiple's analysis with respect to
8 assumed tax write-ups, overstatement of capacity factors on old coal fired
9 plants and ignoring actual data. Correction of Mr. Seiple's analysis for
10 these factors results in a price pattern shown below:

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2

3 Q. What implicit assumption does Mr. Seiple make in his discounted cash
4 flow analysis with respect to customer exposure to market prices?

5 A. Mr. Seiple assumes that valuation must be based exclusively on either
6 regulated prices or from market based prices. This method does not allow
7 for the possibility that during some time periods an asset may earn cash
8 flows from market rates and during other periods the asset generates cash
9 flows from regulated rates. The ability of customers to switch between
10 regulated rates and market prices is inconsistent with the basic
11 presumption of Mr. Seiple's discount cash flow approach.

12

13 Q. How is the discounted cash flow analysis affected by the right customers
14 have to return to regulated service in Michigan?

15 A. If customers have a choice as to acceptance of market prices or the

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1 generation portion of bundled rates, one would expect customers to act in
2 an economically rational manner and to select the lowest cost alternative
3 in each time period. When the generation portion of regulated rates is
4 below the market price, bundled rates will be chosen. Alternatively, when
5 the market price is below the generation portion of bundled rates,
6 customers will select market based pricing. This means that for stranded
7 investment purposes, cash flows from the area where market prices are
8 higher than embedded cost cannot exist. This cash flow cannot be
9 realized by Edison because customers will select the option to return to
10 regulated rates when regulated rates are less than market based prices

11

12 In many respects, the option customers have to switch service between
13 regulated rates and market prices is like a call option on a stock.
14 Furthermore, if one believes Mr. Seiple's market price forecasts, the
15 customer option is "in the money" when the market prices are above the
16 regulated generation prices. ("In the money" means that the price of a call
17 option is below the strike price.) While the customer option to switch
18 service is analogous to a call option on a stock, unlike stock options that
19 can be exercised only one time, the customer option can be exercised
20 multiple different times.

21

22 Q. Elaborate on biases that arise from application of the discounted cash flow
23 method proposed by Mr. Seiple.

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1 A. The amount of bias in stranded investment calculations from
2 inappropriately assuming that customers will not make rational choices
3 depends on the assumed level of market price in the valuation analysis.
4 The higher the market price, the more the impact of this bias from ignoring
5 the value of the option. Even without consideration of volatility in market
6 prices, in the relatively high RDI market clearing price scenario, the
7 inappropriate assumption that customers will not select the most
8 economically beneficial rate alternative lowers Edison's stranded
9 investment by a wide margin. As I stated above, if Mr. Seiple's market
10 price scenario is assumed, one could say that the customer's option to
11 switch to bundled rates is "in the money." The value of an in-the-money
12 option is higher than an out-of-the money option, other things being equal.
13
14 Using Mr. Seiple's market price scenario, the stranded investment is
15 increased by \$1.8 billion correcting the inappropriate assumption that
16 customers do not rationally switch to regulated rates. On the other hand,
17 if a lower market price were assumed, measurement of stranded
18 investment using the discounted cash flow model would be higher, and the
19 assumption that "netting" from irrational behavior would have less of an
20 impact.
21
22 Q. If Mr. Seiple's market price assumptions and his operating cost
23 assumptions are accepted, how do conceptual problems affect

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1 measurement of Edison's stranded investment?

2 A. I have computed the value of Edison's stranded investment using Mr.

3 Seiple's market price forecasts and his assumptions on Edison's plant

4 operating costs. Before presenting this analysis, I emphasize that by

5 using Mr. Seiple's numbers, I in no way mean to imply that I agree with his

6 assumptions, his methodology or the data he uses to project market

7 prices. Indeed, I have found major flaws in Mr. Seiple's analysis, which

8 imply the forecasts are inappropriate for use in this proceeding.

9

10 Applying Mr. Seiple's market price assumptions, the table below

11 summarizes how correction of conceptual flaws affect measurement of

12 Edison's stranded investment. Mr. Seiple estimates Detroit Edison

13 stranded investment to be negative \$760 million. However, when his

14 analysis is corrected for fundamental mechanical valuation flaws, the

15 stranded investment becomes **positive** \$2.775 billion as demonstrated in

16 the two tables below:

17

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Stranded Cost Using RDI Electricity Price Projections and Operating Costs without Customer Option				
(\$ 000's)				
	Value at 12/31/00	Market Value of Assets - RDI	Market Value of Assets Corrected for Tax Depreciation	Market Value of Assets Corrected for Tax Depreciation and Discount Rate
Steam	2,270,674	5,563,648	4,641,261	3,964,357
Nuclear	2,333,000			
Pumped Storage	94,415	94,695	78,538	125,275
Gas Turbines	200,339	42,978	82,706	85,041
Total	4,898,428	5,701,320	4,802,505	4,174,673
Value of Power Contracts per RDI		(44,000)	(44,000)	(44,000)
Market Value of Assets After Contracts		5,657,320	4,758,505	4,130,673

1

2

Corrected Stranded Cost Using RDI Electricity Price Projections				
(\$ 000's)				
	Book Value at 12/31/00	Deferred Tax at 12/31/00	Net After Deferred Tax	Market Value of Assets
Steam	\$ 2,382,678	\$ 528,228	\$ 1,854,451	\$ 2,967,502
Nuclear	\$ 2,327,689	\$ 822,120	\$ 1,505,568	\$ (432,843)
Pumped Storage	\$ 95,933		\$ 95,933	\$ 125,275
Other Production	\$ 199,569		\$ 199,569	\$ 85,041
Total	\$ 5,005,868	\$ 1,350,348	\$ 3,655,521	\$ 2,744,975
Value of Power Contracts per RDI				\$ (44,000)
Value of Customer Option				\$ (1,820,139)
Total Market Value				\$ 880,836
Embedded Cost				\$ 3,655,521
Total After Tax Stranded Cost				\$ 2,774,685
Generation (MWH)				49,985,563
Loss Factor				7.23%
Sales Basis (MWH)				46,369,267
PV Factor for 7 Years				5.01
Levelized After Tax Requirement				\$ 553,752
Levelized Pre-Tax Requirement				\$ 878,971
Required Transition Charge (\$/MWH)				\$ 18.96

3

4

5 The above tables illustrate that the analytical flaws present in discounted
6 cash flow models are not trivial details but dramatically impact the
7 valuation of generating plants.

8

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- 1 Q. Please describe the magnitude of the different conceptual flaws in Mr.
- 2 Seiple's valuation of Edison's generating assets.
- 3 A. In the table below I show separate components of my correction to Mr.
- 4 Seiple's analysis. The corrections include incorporation of actual costs as
- 5 reported in Edison's FERC Form 1, elimination of tax write-ups, reflection
- 6 of realistic debt maturity terms, use of reasonable inflation rates and
- 7 valuation of the customer options to return to regulated service from the
- 8 incumbent utility company.
- 9

Valuation of Edison Generating Assets Assuming RDI Market Prices				
(\$ 000's)				
	Dollar Value of Edison Plants	Reduction in Value from Correction	Percent Reduction in Value from Correction	Cumulative Percent Reduction in Value
ABATE Testimony	\$ 5,701,320			
Corrected Tax Depreciation	\$ 4,802,505	\$ 898,815	15.77%	15.77%
Discount Rate Correction	\$ 4,174,673	\$ 627,831	11.01%	26.78%
Corrected Cost Data	\$ 2,744,975	\$ 1,429,698	25.08%	51.85%
Including Option, No Volatility	\$ 1,177,993	\$ 1,566,982	27.48%	79.34%
Including Option, 10% Volatility	\$ 1,084,723	\$ 93,270	1.64%	80.97%
Including Option, 20% Volatility	\$ 924,836	\$ 159,887	2.80%	83.78%
Including Option, 30% Volatility	\$ 555,495	\$ 369,341	6.48%	90.26%

10

11

12

13

Section Five

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1 **Volatility of Electricity Prices and Valuation of Electric Generating Plants**

2

3 Q. Does Dr. Tabors recognize the importance of volatility in valuation of
4 generating assets?

5 A. He appears to. Dr. Tabors testifies:

6 “valuations using a production cost model typically do not capture
7 the volatility in wholesale markets that arise from uncertainty, and
8 thus fail to capture the optionality value of generating
9 units....During the past two years volatility has been steadily
10 increasing in ECAR...” (Tabors testimony at page 13.)
11

12 Dr. Tabors is correct that volatility impacts the value of generating assets.
13 However, because the Michigan restructuring plan implies that Edison
14 must **provide** a call option to customers, volatility in electricity prices
15 increases value to customers and it diminishes the value of assets to
16 Edison. Dr. Tabors’ statement regarding volatility in electricity prices also
17 implies that setting a fixed transition charge which is inflexible with respect
18 to future market conditions may not be good public policy. Yet a transition
19 charge that is invariant with changing market conditions is precisely what
20 ABATE proposes.

21

22 Q. Contrast the way Edison’s transition charge proposal works with the way
23 ABATE’s proposal works when power prices are volatile.

24 A. In Edison’s proposal the transition charge varies when power prices
25 change, while ABATE would fix transition charges at levels derived from

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1 asset valuations estimated by their consultants. ABATE witness Selecky
2 suggests that no recognition should be made for future changes in the
3 market price of power. He testifies “[i]t is critical that the Commission
4 examine DECo’s cost and determine which costs are stranded, and not
5 rely on lost revenue calculations.” (Selecky testimony at page 15.) Mr.
6 Selecky later testifies that “stable estimates of net stranded cost are
7 imperative.” (Selecky testimony at page 17.)

8

9 Q. Has there been significant volatility in RDI estimates of generating plant
10 market value?

11 A. Yes. The benefits of allowing flexibility in transition charges with respect to
12 volatility in plant valuation are illustrated by reviewing previous valuations
13 made by Mr. Seiple's firm. A previous estimate of Edison’s stranded
14 investment made by RDI suggested that generating assets had a market
15 value of \$2.430 billion. In the current study, Edison’s market value has
16 supposedly increased by 123% to \$5.432 billion. (This \$5.432 billion
17 value differs from the \$5.7 billion value presented in Mr. Seiple’s testimony
18 because I included the negative market value of Fermi in order to be
19 consistent with the earlier estimate.) If the market value of Edison’s
20 assets can in fact change by this magnitude, regulatory policy should
21 certainly account for volatility.

22

23 Another example of volatility in Mr. Seiple’s valuation is demonstrated by

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1 his valuation analysis of fossil-fired plants originally owned by
2 Commonwealth Edison Company. Mr. Seiple testifies that he “led the
3 valuation process for a potential buyer of more than 4,000 MW of
4 predominately coal-fired generation in the Midwest.” Dr. Tabors shows
5 that the actual value in this transaction was \$4.423 billion implying that the
6 non-peaking plants sold for \$530/kW. (The value of \$530/kW is 24%
7 below Mr. Seiple’s \$698/kW estimate of the value of Detroit Edison’s
8 steam plants.) The extreme volatility in the RDI valuations is
9 demonstrated by an earlier analysis that Mr. Seiple presented regarding
10 the value of Commonwealth Edison generating plants. Just a year or two
11 before the Commonwealth Edison plants were sold, Mr. Seiple made a
12 presentation to a legislative committee in Illinois where he estimated the
13 value of Commonwealth Edison steam plants to be only \$81/kW or \$676
14 million. This number suggests an increase in value of more than 500%.

15

16

17

Section Six

18

Use of the “Sales of Comparable Units” Approach to Valuing Assets

19

Recommended by Dr. Tabors

20

21 Q. Is Dr. Tabors’ “comparable sales” approach is an accurate method for
22 establishing stranded costs in Michigan?

23 A. No. Dr. Tabors testifies that “the most accurate method of establishing the

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1 net stranded costs of a utility's generating capacity would be through the
2 divestiture, or the sale of those units." He also states that "a valuation of
3 utility generating units based on a cash flow approach will ***always*** under-
4 estimate the market value of generating units, even if all input and
5 modeling assumptions are reasonable" (Tabors testimony at page 4,
6 emphasis added). I disagree with both of these statements. First of all,
7 divestiture of generating assets combined with fixed price purchased
8 power contracts provides the Commission with no useful valuation
9 information. Secondly, selling of assets does not necessarily add value to
10 customers. To the contrary, divestiture without post-transaction contracts
11 can significantly increase costs to customers and produce very negative
12 impacts on the financial position of utility companies.

13

14 Q. How do results of the "comparable sales" approach compare with results
15 produced by Mr. Seiple's discounted cash flow method?

16 A. The approach of simulating the market value of Edison's plants from
17 prices that have occurred in other divestiture transactions is even more
18 biased than the discounted cash flow approach. If generating plants are
19 sold, Edison cannot realistically offer customers an option to switch back
20 to regulated rates unless it agrees to complex contracts with the asset
21 purchaser that have capped prices aligned with regulated rates. The
22 divestiture approach is also flawed because it does not account for the tax
23 liability Edison incurs when assets are sold. Instead, the divestiture

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1 method inflates market valuation of assets because of the fact that new
2 owners write-up assets for tax purposes.

3

4 Q. If Edison divested its generating assets, what possible scenarios could
5 occur after the plant sale with respect the relationship between Edison and
6 the new owner of its plants?

7 A. If Edison divested its generating units, there are four general alternatives
8 with respect to purchased power contracts and customer exposure to
9 market based prices after the transaction has been completed:

10

11 **Post-transaction Scenario One:** Edison could agree to a fixed
12 price purchased power contract with the new owner of its generating
13 assets so that the obligation to cap rates for customers who choose to
14 retain supply from incumbent utilities could be met without making
15 market purchases;

16

17 **Post-transaction Scenario Two:** Edison could meet its obligation
18 to provide power to customers at fixed prices through making its
19 shareholders incur the risk of purchasing power at high market prices
20 in order to cover the price cap obligations;

21

22 **Post-transaction Scenario Three:** Edison could attempt to define
23 the term “maintain regulation of electric supply for customers who

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1 choose supply from incumbent utilities” as providing physical kilowatts
2 to customers but expose all customers to market prices;

3

4 **Post-transaction Scenario Four:** Edison could develop a complex
5 contract structure with the new owner whereby an agreement between
6 the new owner and Edison would have an embedded option that
7 mimics the obligation to cap prices at regulated rates.

8

9 Q. Which of these four post-transaction alternatives is appropriate to use in
10 valuing Edison’s assets?

11 A. As I explain below, the only way to appropriately value Edison’s
12 generating assets is to assume that the purchaser must enter into a
13 contract with a cap on prices as described in the post transaction
14 alternative number four. Performing a valuation assuming any of the other
15 three alternatives is inconsistent with the premise of Michigan
16 restructuring that customers can retain “regulated” supply from the
17 incumbent utility company at capped rates. Therefore, when Dr. Tabors
18 testifies that “methodologies used in other states to determine stranded
19 costs are applicable in Michigan,” he is mistaken. As I explained above,
20 valuation must reflect the obligations associated with an asset.

21

22 Q. Which of these four post-transaction alternatives does Mr. Selecky imply is
23 appropriate to use in valuing Edison’s assets?

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- 1 A. Mr. Selecky suggests that the obligation to provide electric supply to
2 customers at capped rates should not be considered in the valuation of
3 Edison's assets. He testifies:
4 A proper definition of net stranded costs should be based on the
5 valuation the market would give to utility assets. This asset-based
6 approach recognizes that it is the value of an asset in competitive
7 markets that is the ultimate determinant of utility strandable costs,
8 not the amount of utility revenues lost because of a switch in
9 generation suppliers." (Selecky, page 14).
10
11 This means, in turn, that Mr. Selecky's asset valuation would assume that
12 all customers are exposed to market based prices as described in post-
13 transaction alternative number three.
14
15 Q. Which of these post-transaction alternatives does Dr. Tabors imply should
16 be the basis for valuing assets?
17 A. Dr. Tabors implies that valuation of assets is not significantly affected by
18 obligations that arise after the assets have been sold.² At one point he
19 suggests Edison should bear financial consequences of market purchases
20 (post-transaction scenario number 2) and enter into long-term contracts
21 (post-transaction scenario number 1): "...if it [Edison] decides to sell
22 some of its generating assets and to meet its retail service obligation
23 through a portfolio of its remaining capacity and bilateral contracts, it again
24 must bear the financial consequences." (Tabors testimony at page 16.)

² For example, he compares transactions with and without contracts in his exhibits.

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1 Later he emphasizes use of long-term contracts to meet obligations
2 associated with the Michigan program. (Tabors testimony at page 17.) As
3 I stated earlier, it is an elementary proposition in finance that if contracts
4 are associated with assets, valuation must account for these contracts.

5

6 Q. Explain how plants should be valued if the first post-transaction alternative
7 occurs whereby a fixed price long-term contract is established when
8 assets are sold?

9 A. In this scenario, Edison's asset value would be driven in large part by the
10 price level of the purchased power contract. The higher the contract price,
11 the higher the asset value. The influence of long-term contract prices on
12 the valuation of generating assets is demonstrated by one of the
13 transactions that Dr. Tabors includes on his exhibit RDT-2. In that exhibit
14 he presents data on the sales of two coal plants from Unicom to Southern
15 Company and Dominion (the Stateline and Kincaid plants). Dr. Tabors'
16 exhibit illustrates that these two plants were sold at a price equal to their
17 book value. The two plants were sold precisely at book value only
18 because of the existence of a long term fixed price purchased power
19 contract which had cost of service based price levels. If the contract had a
20 different price, the transaction would have had a different value.

21

22 Q. If a fixed price contract is part of a divestiture agreement, why does the
23 comparable sale method not provide useful information for purposes of

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1 evaluating the relationship of market value to book value of generating
2 assets for Detroit Edison?

3 A. To illustrate the circularity and the fallacy of the Dr. Tabors' testimony,
4 consider a situation where Edison sells its plants, but it also establishes a
5 long-term fixed price purchased power contract with the buyer priced at a
6 rate that will match the generation portion of bundled rates or embedded
7 cost. In this case, because of price levels in the long-term contract, the
8 buyer would pay Edison the book value of the asset. Then there would
9 be no stranded cost associated with the assets. However, stranded cost
10 analysis would now have to be performed on the long-term fixed price
11 contract, because price levels in the contract would obviously differ from
12 market-based prices. Furthermore, in computing stranded investment on
13 the long-term fixed price contract, one would have to recognize that during
14 periods when market prices are above levels in the contract, Edison
15 cannot "monetize" losses that occur from periods in which market prices
16 are lower than the contract prices.

17

18 Q. Please explain how Edison's stranded investment would be valued if the
19 second post-transaction scenario occurs whereby Edison shareholders
20 take the risk of providing service at capped prices after an asset
21 divestiture?

22 A. If Edison must retain the obligation to provide service at capped rates after
23 it sells its assets, the asset sale transaction really encompasses two

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different economic transactions:

2

3

1) Edison sells the assets and the company must purchase power to

4

meet obligations to regulated customers at market based prices; and

5

6

2) Edison implicitly incurs obligations associated with a call option

7

where the strike price is the capped regulated price level.

8

9

Unless Edison is compensated for both components of the transaction, the

10

asset sale price will not be useful in measuring stranded investment.

11

12

A number of parties have suggested that their proposals would avoid the

13

negative effects of deregulation in California and I have tried to avoid this

14

temptation. However, the bankruptcy of Pacific Gas and Electric and the

15

financial disasters of Southern California Edison is the direct result of

16

obligations from the type of call option described in second bullet point

17

above. Dr. Tabors presents only one California asset sale transaction with

18

a price of \$189/kW (his exhibit does not show Southern Cal Ed or PG&E

19

sales to Duke energy). With hindsight, I doubt that many people would

20

suggest asset sale transactions in the range of \$200/kW have been good

21

for California customers. Instead, we now know that significant financial

22

distress arose from the obligation to provide service at capped prices and

23

that the obligation to provide service at capped rates should have been

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1 accounted for by both company management and regulators when the
2 policy to divest assets was being considered.

3

4 Q. What are the implications on customers if the third post-transaction
5 alternative occurs whereby Edison customers lose the right to capped
6 prices after an asset divestiture?

7 A. If an asset divestiture policy is implemented where all customers – both
8 retail open access customers and customers who choose to retain service
9 from the incumbent utility company - are subject to market price volatility,
10 many customers will be worse off.³ In the case of a divestiture with no
11 power contracts subsequent to the transactions and where Edison does
12 not have an obligation to provide service at regulated rates, customers
13 lose their insurance policy to hedge volatile market prices through
14 returning to bundled rates.

15

16 The case where customers lose the right to regulated rates at cost based
17 prices is the only scenario in which asset valuation from divestiture without
18 contracts could have any relevance. Edison could be a provider of last
19 resort, but the provision of power would be at market prices that are not
20 capped at levels that would occur had prices remained regulated. Dr.
21 Tabors appears to advocate this position in his testimony when he states

³ This is similar to a “virtual divestiture” described by Dr. Tabors where Edison charges all customers rates based on market prices.

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1 “there are no sections in PA 141 that specify the resources that either
2 utility should use to meet that retail service obligation.” Dr. Tabors’
3 statement implies that the retail service obligation could be met with
4 market purchases. In New England, where this type of policy has been
5 adopted, some industrial customers have been exposed to 50% rate
6 increases and some residential customers are paying 17 cents per kWh.
7 In other situations, such as in Massachusetts, standard offer rates are
8 based on two-year contracts, but when the contracts are renewed, and
9 when all customers are exposed to “default service,” the rate increases
10 will be very significant.

11

12 Q. Please explain how Edison’s plants would be valued under the fourth post-
13 transaction. That is, a contract structure with the asset purchaser that
14 mimics Edison’s obligation to cap prices at regulated rates.

15 A. In this post-transaction scenario, a purchase power contract with the new
16 owner would be tailored to Edison obligations associated with the
17 Michigan restructuring program. The post-transaction contract would be
18 designed so that if prices are below the regulated cap level, the new
19 owner receives the market price. However, if market prices exceed the
20 cap, a financial arrangement would occur so Edison could provide power
21 to customers at rates that would be present had the company continued to
22 own its generating assets. In this contract structure, the customer

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1 obligations could be met (alleviating the problems with alternative 3),
2 Edison shareholders would not be exposed in the manner in which
3 California utilities have paid for the exercise of the call option (alleviating
4 problems with alternative 2) and the assets would reflect market prices
5 (alleviating problems with option 1).

6

7 In valuing assets with this type of contract, the purchaser would recognize
8 that he is purchasing an asset and at the same time selling a call option.
9 The purchaser would have to value the call option in valuing the assets.
10 My adjustments to Mr. Seiple's analysis described below do precisely this.
11 My analysis demonstrates that selling the call option would have a very
12 significant negative effect on valuation.

13

14 Q. Does Dr. Tabors account for taxes that would be paid by utility companies
15 on the gain on the sale of plants?

16 A. No. Dr. Tabors states that "utilities have used the gains in excess of net
17 book value from such sales to offset their stranded cost." This gain must
18 be on an after-tax basis – funds used to pay taxes cannot also be used to
19 reduce stranded investment. Similarly, after tax transition charges must
20 recover after-tax stranded investment obligations. After consideration of
21 tax liabilities incurred on Dr. Tabor's hypothetical transaction, the stranded
22 investment exposure would be reduced by a significant amount because
23 there is little tax basis associated with Edison's steam plants.

|

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2 Q. Comment on the specific comparable sales transaction data used by Dr.
3 Tabors in his comparable transaction approach?

4 A. The overwhelming flaw in Dr. Tabor's comparable sales analysis is the
5 conceptual problem with properly reflecting obligations that arise after the
6 transaction. This means that all of his data analyses are irrelevant.
7 However, notwithstanding the fundamental flaw in Dr. Tabors' approach,
8 there are also a number of problems with his data analysis. Some of
9 these problems include:

10

11 1.) Dr. Tabors' method of selecting companies is arbitrary.

12 2.) Dr. Tabors' valuation of pumped storage is based on inappropriate
13 markets (New England) where on peak versus off-peak price
14 differentials are affected by the specific market structure in
15 NEPOOL.

16 3.) Dr. Tabors' does not adjust valuations for plants that have post-
17 transaction purchased power contracts.

18 4.) Dr. Tabors' does not adjust his analysis for plants with differences
19 in efficiency, operation and maintenance costs, expected lives, and
20 recent capital expenditures.

21

22

23

Section Seven

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1

RDI's Market Electricity Market Price Forecast

2

3 Q. Please summarize Mr. Seiple's forecast of electricity prices as compared
4 to actual on-peak and off-peak prices at the Cinergy hub?

5 A. The table below compares Mr. Seiple's forecast of electricity prices to
6 actual market clearing prices. The table demonstrates that Mr. Seiple's
7 prices are far higher than the actual prices and that the discrepancy is
8 highest for off-peak prices. Relative to actual off-peak prices from 1997
9 through 2000, Mr. Seiple's forecast is more than 50% above the actual
10 price. In making the computation shown in the table, I allocated capacity
11 prices projected by Mr. Seiple to on-peak periods and I use actual prices
12 from data published by Power Markets Week.

13

14

15

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Comparison of RDI Price Forecasts with Actual Price Data from Power Markets Week							
(\$/MWH)							
	1997	1998	1999	2000	Average	RDI Average Forecast	Percent RDI Above Actual Prices
Cinergy On-Peak	\$ 23.64	\$ 56.97	\$ 51.43	\$ 36.43	\$ 42.12	\$ 44.23	5.01%
Cinergy Off-Peak	\$ 13.93	\$ 13.60	\$ 14.48	\$ 16.13	\$ 14.54	\$ 22.19	52.65%
Cinergy Wtd Average	\$ 18.54	\$ 34.20	\$ 32.03	\$ 25.77	\$ 27.63	\$ 32.66	18.17%
N. ECAR On-Peak	\$ 24.89	\$ 56.99	\$ 44.32	\$ 39.19	\$ 41.35	\$ 44.23	6.97%
N. ECAR Off-Peak	\$ 14.81	\$ 13.60	\$ 14.11	\$ 16.13	\$ 14.66	\$ 22.19	51.33%
N. ECAR Wtd Average	\$ 19.60	\$ 34.21	\$ 28.46	\$ 27.08	\$ 27.33	\$ 32.66	19.46%

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1 Q. Are the forecasts of market price developed by Mr. Seiple reasonable to
2 use as a basis for setting transition charges over a long time period?

3 A. No. I do not agree with Mr. Seiple's statement that "[o]ur market price
4 forecast for Michigan uses the best available data and information and
5 relies on well-established forecasting principles." To the contrary Mr.
6 Seiple's price forecasts are formed on the basis of inappropriate modeling
7 techniques, biased assumptions, and problematic data sources. For
8 example, he assumes only new merchant capacity with the code
9 "advanced development" or "under construction" in his own database will
10 be built. The amount of added capacity from new merchant plants is a
11 very important assumption in production cost modeling and Mr. Seiple
12 excludes many thousands of megawatts of announced plants in his
13 analysis.

14

15 Q. Please describe your understanding of Mr. Seiple's "forecasting principles"
16 as he applies them to projecting electricity prices.

17 A. Dr. Tabor's testifies that Mr. Seiple's forecasting method uses traditional
18 production cost models:

19 the computer models used to simulate the operation of
20 competitive wholesale markets are essentially the same
21 production costs models as are used to simulate the operation of
22 regulated markets. (Tabors testimony at page 10.)
23
24

25 Mr. Seiple adds capacity to the model using "RDI's internally developed

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1 capacity price model" that assumes in the long-run new capacity will be
2 built to just maintain a 15% reserve margin.

3

4 Energy prices in Mr. Seiple's analysis are computed from a simple supply
5 stack that does not appear to account for ramp rates, minimum run times,
6 heat rate curves, start-up costs or constraints on plants resulting from
7 local voltage support. The energy prices also include costs of emission
8 allowances. Mr. Seiple then seems to add transmission prices in each
9 hour of the analysis -- he states "A 2.50 \$/MWH on firm transmission
10 (uplift fee) for transmission within MISO is applied." Capacity prices are
11 simply added to energy prices in Mr. Seiple's analysis even though he
12 recognizes that there is no separate capacity market in ECAR. Capacity
13 prices jump by more than 200% from 2005 to 2007 when the 15% reserve
14 margin criteria drives new capacity additions.

15

16 Q. Please describe some of the problems with Mr. Seiple's "forecasting
17 principles" as they apply to his forward price analysis.

18 A. While I have not been able to inspect Mr. Seiple's entire model, some of
19 the modeling problems that appear from his testimony and exhibits
20 include:

21

22 1) Through not modeling incremental heat rates, start-up costs,
23 minimum run times and ramp rates, the off peak prices are

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1 overstated in Mr. Seiple's model. This overstatement of off-peak
2 prices is confirmed by comparing his forecast for off-peak prices
3 with actual off-peak prices.

4

5 2) In determining capacity prices from the cost of new peaking plants,
6 Mr. Seiple appears to apply a nominal cost of capital to the cost of
7 peaking plants. He then escalates capacity prices at the rate of
8 inflation. This procedure double counts inflation and overstates
9 capacity prices.

10

11 3) Mr. Seiple does not discuss how capacity mix is determined when
12 adding capacity to meet his assumed 15% reserve margin.
13 Specifically, Mr. Seiple does not describe his algorithm for meeting
14 required aggregate capacity in an optimal manner. If the new
15 capacity mix is not optimal, projected prices will be higher than had
16 an optimal expansion been assumed.

17

18 4) Mr. Seiple does not appear to model forced outages on a
19 probabilistic basis, which has been standard in producing cost
20 models for decades. Problems in modeling of outages may be the
21 reason most of Edison peaking plants have zero capacity factors
22 over the forecast horizon.

23

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1 5) Mr. Seiple's reserve margin criteria are not documented and do not
2 appear to reflect actual customer interruption costs at different
3 levels of customer outage.

4

5 6) Mr. Seiple's transmission rates do not reflect marginal costs of
6 physical transmission. This modeling approach overstates
7 marginal energy costs.

8

9 Q. Please discuss problems you have found with assumptions Mr. Seiple
10 uses in developing his forecasts of electricity prices.

11 A. From reading Mr. Seiple's testimony and exhibits, I have the following
12 concerns with assumptions he has apparently used in making price
13 forecasts:

14

15 1). Mr. Seiple assumes that only capacity that is already under
16 construction or is in "advanced development" according to his
17 NewGen database is included in the model. This low capacity
18 addition assumption significantly affects prices. If more capacity
19 were added, capacity and energy price forecast would decline.

20

21 2.) Mr. Seiple asserts that his natural gas forecast developed from "our
22 gas price forecasting model" is below the NYMEX forward prices.
23 However, Mr. Seiple's forecasts are significantly lower than the

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- 1 average gas price forecast of ten large independent and integrated
2 oil and gas companies as reported by the firm Randall and Dewey.
3
4 3.) In discussing new capacity additions to meet his 15% reserve
5 margin criteria, Mr. Seiple only describes new natural gas fired
6 plants even though he assumes high natural gas prices. By not
7 allowing new coal plants his new capacity mix is not optimal and his
8 prices are overstated.
9
10 4.) Mr. Seiple assumes very high prices for emission allowances that
11 are much higher than actual traded prices. This assumption results
12 in overstatement of electricity prices.
13
14 5.) Mr. Seiple assumes no improvement in the real cost of new plants
15 and he does not appear to reflect differences between summer and
16 winter capacity of new units. Through not including the added
17 winter capacity, the winter electricity prices are overstated.
18
19 Q. Please elaborate on Mr. Seiple's assumptions with respect to new
20 capacity?
21 A. Mr. Seiple's assumption is demonstrated by new capacity that is assumed
22 to be added in Michigan. In his model, Mr. Seiple assumes new Michigan
23 capacity that is operating under construction or in advanced development

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1 amounts to 3,600 MW. I understand that more than 13,000 MW have
2 been announced in Michigan. If more new capacity were added in Mr.
3 Seiple's model, both capacity and energy prices would decline in his
4 analysis.

5

6 Q. What data problems have you found in Mr. Seiple's analysis?

7 A. While I have not had the opportunity to fully review data used in Mr.
8 Seiple's forecast, a number of data problems are apparent through
9 reading his testimony and exhibits. Some of these problems include:

10

11 1.) Mr. Seiple does not discuss modeling of interruptible versus firm
12 load in developing his reserve margin criteria;

13

14 2.) Mr. Seiple asserts that he uses full load heat rates and that the heat
15 rates are computed "based on a combination of EIA-411 and EIA-
16 860 information." However, the EIA data does not allow
17 computation of reasonable full load heat rates and the EIA data
18 does not allow computation of heat rates for plants in Canada and
19 for non-utility plants;

20

21 3.) Mr. Seiple does not mention the relationship between non-utility
22 plants and loads. Many non-utility plants serve load "behind the
23 meter" and if these plants are modeled, so should the added load;

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2 4.) Mr. Seiple uses the same variable operation and maintenance cost
3 per MWH for each plant in a category even though plants have very
4 different characteristics;

5

6 5.) Mr. Seiple assumes significant growth in peak load occurred from
7 1999 to 2000 even though actual loads declined;

8

9 6.) Mr. Seiple uses a different forecast for coal prices in ECAR from
10 other regions as acknowledged in the testimony of Mr. Roberts.
11 This causes trading between regions to occur because of data
12 differences rather than from economic differences in supply and
13 demand among different regions; and,

14

15 7.) Mr. Seiple does not discuss how scheduled maintenance is
16 optimized with respect to market prices. Without optimization of
17 scheduled maintenance, electricity price forecasts will be
18 overstated.

19

20 Q. Given all of these problems with Mr. Seiple's models, have you developed
21 an alternative forward price analysis?

22 A. No. Mr. Seiple's testimony and exhibits demonstrate the fallacy in
23 establishing long-term policy on electricity prices resulting from a

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1 simplified production cost model. As Dr. Tabor's testifies:

2

3 Long-term forecasting and simulation of energy markets has
4 always been difficult because of uncertainty regarding future
5 market conditions. Simulating the future operation of the
6 wholesale electricity market for twenty years is particularly
7 difficult because this market is still in the early stages of a major
8 transition from regulation to competition. Thus, the market price
9 projections produced by the simulation model are directly related
10 to the assumptions about future market conditions input by the
11 witness into his or her model. (Tabor's testimony at page 11.)
12

13 Given the inherent uncertainty associated with electricity price forecasting,
14 I add volatility to Mr. Seiple's analysis rather than developing an
15 alternative price forecast. In the discussion below, I analyze Mr. Seiple's
16 valuations without adjusting the level of his prices. Obviously, if the level
17 of the price forecasts were reduced, Edison's stranded investment
18 exposure would increase.

19

20

21 **Section Eight**

22 **Correction of Mr. Seiple's Valuation for Assumed Tax Write-ups and Actual**

23 **Cost Data Reflected in Edison's 2000 FERC Form 1**

24

25 Q. How did Mr. Seiple model tax depreciation on Edison's plants in
26 computing market value?

27 A. In determining future cash flow generated from market based prices, Mr.

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1 Seiple assumes that all non-nuclear plants will realize tax depreciation on
2 the written-up market value of the plant. Mr. Seiple assumes accelerated
3 depreciation on a 15-year basis is applied to all plants except the Fermi
4 nuclear unit. Since Edison's fossil plants have already been for the most
5 part depreciated for tax purposes, Mr. Seiple's assumption artificially
6 increases value. This assumption "shields" the assets from income tax
7 liability and it increases after tax cash flow used in computing value. For
8 instance, Mr. Seiple's model shows that the Monroe steam plant will
9 experience a depreciation deduction for tax purposes of \$233 million in
10 2002 which is about 34% of the plant's book value.

11

12 The assumption of a tax write-up means that the after-tax cash flow
13 earned from market prices is increased relative to the after-tax cash flow
14 Edison would actually earn in a competitive market. The assumption that
15 Edison can somehow write-up the value of its assets or sell assets at a
16 taxable gain without experience a tax liability is wrong.

17

18 Q. Wouldn't a purchaser of Edison's assets in fact be able to write-up the
19 assets for tax purposes and realize additional tax depreciation?

20 A. Yes, they would. But if Edison continues to own its assets, the assumption
21 of added tax depreciation is not appropriate. Therefore, the tax
22 depreciation assumption demonstrates that Mr. Seiple bases his analysis
23 on the assumption that an asset sale will occur.

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2 Q. If an asset sale occurred and tax depreciation is computed on the basis of
3 increased value, can stranded cost be computed as the difference
4 between market value and book value?

5 A. No. If an asset write-up is assumed, Edison would also experience a
6 taxable gain that must be considered in computing stranded cost.
7 Assuming Edison has no tax basis associated with the steam plants, Mr.
8 Seiple's error with respect to tax write-ups reduces measured value of
9 Edison's steam plants by \$2.058 billion (\$5.563 billion multiplied by the 37
10 percent income tax rate).

11

12 A small tax basis in fact is associated with Detroit Edison's generating
13 plants. This means that income taxes associated with the taxable gain
14 after accounting for the tax basis should be added to stranded cost. Using
15 Mr. Seiple's approach, the tax liability can be computed as:

16

17 Tax Liability Arising from Asset Sales Transaction =

18 Tax Rate x (Plant Market Value – Remaining Tax Basis).

19

20 Accounting for the tax basis, the market value reduction of Edison's steam
21 plants for purposes of computing stranded investment is \$1.688 billion
22 (\$5.56 billion minus \$1 billion multiplied by the tax rate).

23

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1 Q. What assumption does Mr. Seiple make with respect to non-fuel operating
2 expenses?

3 A. Mr. Seiple includes operating and maintenance expenses as well as
4 allocated administrative and general expenses. He then assumes there
5 will be no inflation in these expenses for three years. However, Mr. Seiple
6 does not include return on general plant allocated to production, return on
7 intangible plant allocated to production, other power supply operation and
8 maintenance expenses, deferred debits associated with production,
9 depreciation on general plant allocated to production, or depreciation on
10 intangible plant allocated to production.

11

12 Q. What is the basis for Mr. Seiple's assumption regarding operation and
13 maintenance inflation?

14 A. Mr. Seiple makes an assumption that administrative and general
15 expenses will not increase for three years. He testifies to this assumption
16 as follows:

17 "based on our experience working with generators competing in a
18 deregulated market, we have found that competition places
19 substantial downward pressure on such administrative costs."
20 (Seiple testimony at page 19.)
21

22 Mr. Seiple's statement is not supported by any empirical analysis included
23 in his testimony or exhibits. An appropriate analysis would compare the
24 productivity of Edison assets to actual financial data from non-utility owned
25 projects.

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2 Q. Does Mr. Seiple make a similar assumption with respect to fixed
3 operations and maintenance expenses?

4 A. Yes. While Mr. Seiple does not discuss inflation in fixed operation and
5 maintenance expenses in his direct testimony, on page 3 of his exhibit
6 CDS-6 he states:

7

8 "RDI assumed that fixed O&M costs would not increase between
9 1999 and 2003 in current dollar terms. It is expected that
10 companies competing in a deregulated electricity market will
11 achieve fairly substantial levels of cost reductions. After 2003, RDI
12 assumed that fixed O&M will increase at the rate of inflation."
13

14 As is the case for administrative and general expenses, his statement is
15 not supported by empirical analysis presented in his testimony.

16

17 Q. Can Mr. Seiple's analysis be compared to aggregate production cost data
18 from Edison's FERC Form 1?

19 A. Yes. I have summed costs from the individual generating units included in
20 Mr. Seiple's Exhibit CDS-11 and compared this data to costs recorded in
21 Edison's 2000 FERC Form 1. My analysis highlights the following data
22 problems:

23

24 1) Mr. Seiple assumes Edison's plants will generate about 55,447
25 GWH. According to data in the FERC Form 1 in the past few years,

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1 actual generation has been 49,985 GWH in 2000, 52,500 GWH in
2 1999, 51,259 GWH in 1998 and 47,684 GWH in 1997.

3

4 2) Capacity factors for individual Edison plants projected by Mr. Seiple
5 are very different from actual capacity factors. For instance, in the
6 case of the St. Clair units, the actual capacity factor in 2000 was
7 59% while Mr. Seiple assumes 82%. For Trenton Channel the
8 actual 2000 capacity factor was 59% while Mr. Seiple assumes a
9 capacity factor of about 75%. For Marysville, the actual capacity
10 factor was less than 10% while Mr. Seiple projected 45%.

11

12 4. Mr. Seiple's computation of total non-fuel expense plus
13 administrative expense was \$496 million while the actual total for
14 Edison including administrative and general expenses and other
15 items such as general plant depreciation and operation and
16 maintenance not directly associated with individual plants in 2000
17 was \$666 million.

18

19 5. Mr. Seiple's property tax computations result in an aggregate dollar
20 amount for property taxes of \$94 million while actual non-income
21 taxes associated with production were \$163 million.

22

23 Q. How have you corrected Mr. Seiple's analysis to reflect publicly available

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- 1 data presented in Edison's FERC Form 1?
- 2 A. Yes. I have made the following adjustments to his plant by plant cash flow
- 3 analysis:
- 4
- 5 1.) I have used actual capacity factors in 2000 as a starting point and
- 6 changed generation on a plant by plant basis in the same manner
- 7 as used by Mr. Seiple.
- 8
- 9 2.) I model fixed operation and maintenance expenses and
- 10 administrative expenses on a plant-by-plant basis from FERC data.
- 11
- 12 3.) I compute general taxes from data in the FERC Form 1 rather than
- 13 using Mr. Seiple's arbitrary 1% assumption.
- 14
- 15 4.) I apply actual data on fuel expenses per MWH and I escalate these
- 16 dollar per MWH amounts using Mr. Seiple's fuel expense per MWH
- 17 growth rate.
- 18
- 19 5.) I use actual amortization of Fermi from the 2000 FERC Form 1.
- 20
- 21 Q. After making these adjustments, how do the Edison costs compare with
- 22 actual data and with Mr. Seiple's assumptions?
- 23 A. As I stated above, actual Edison costs from the FERC Form 1 for the year

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1 2000 are almost 19% greater than Mr. Seiple's first year assumptions on a
2 dollar per MWH basis. After making the corrections described above, the
3 modeled Edison costs are within 1% of actual costs.

4

5 Q. Does your corrected analysis directly consider securitization?

6 A. No. Neither my corrected analysis nor Mr. Seiple's analysis changes cost
7 of capital assumptions associated with Fermi. Since securitization savings
8 are provided to customers, the valuation analysis can be performed
9 without securitization. In other words, if securitization was included,
10 Edison's financial loss from providing rate reductions and other uses
11 should also be reflected. However, since securitization reduces the
12 regulated portion of generation rates, customers are able to take
13 advantage of a lower "strike price" in returning to regulated service. This
14 increases the stranded exposure of Edison. I have performed a sensitivity
15 analysis that confirms this fact.

16

17 Q. After correcting the analysis to account for FERC Form 1 data, how does
18 the value of Edison's assets change?

19 A. The following table demonstrates that incorporating actual public data and
20 correct tax depreciation reduces that market value of Edison's plants by
21 \$1.9 billion.

22

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Value of Edison's Plants Using RDI Electricity Price Projections and Cost of Capital				
(\$ 000's)				
	RDI Estimated Book Value at 12/31/00	Market Value of Assets per Chris Seiple Testimony	Market Value of Assets Corrected for Tax Depreciation	Market Value of Assets Corrected for Tax Depreciation and FERC Form 1 Data
Steam	2,270,674	5,563,648	4,641,261	3,533,769
Nuclear	2,333,000	-	-	-
Pumped Storage	94,415	94,695	78,538	155,342
Gas Turbines	200,339	42,978	82,706	96,117
Total	4,898,428	5,701,320	4,802,505	3,785,228
Change in Value			(898,815)	(1,017,276)
Cumulative Change in Value				(1,916,092)

1

2

3

Section Nine

4

RDI's Cost of Capital Assumption

5

6 Q. Describe Mr. Seiple's cost of capital assumption for discounting market-
7 based cash flows?

8 A. In his testimony, Mr. Seiple rather casually testifies that 14% is an
9 appropriate equity cost for market based cash flows. Further, he assumes
10 that 60% debt financing occurs throughout the life of a merchant power
11 project. Mr. Seiple justifies his assumptions with the statement "These
12 assumptions are consistent with my experience working with investment
13 banks, merchant plant developers, and potential acquirers of assets."
14 (Seiple testimony at page 20.)

15

16 Actual financing of merchant power plants includes banking fees, debt

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1 service funds that cover one year of debt service and other costs. More
2 importantly, the capital structure in the financing of power plant is not
3 constant over the course of a project, but the debt leverage ratio
4 eventually declines to zero. Including banking fees, a debt service fund
5 and a realistic maturity structure for debt significantly affects the cost of
6 capital even if Mr. Seiple's inappropriate return on equity assumption is
7 used.

8

9 Q. How have you corrected Mr. Seiple's cost of capital analysis to consider
10 appropriate debt maturity terms, banking fees and a debt service reserve
11 account?

12 A. I have used a simple model assuming that an asset with a twenty-year life
13 realizes an internal rate of return of equity of 14%. I also use an
14 assumption that at the initial valuation date, the debt leverage is 60%.
15 Next, I added the assumption that the debt has a maturity of fifteen years.
16 When the fact that debt must be paid off is added to the analysis, the
17 required internal rate of return on free cash flow in order to achieve an
18 internal rate of return on equity of 14% is 10.06% rather than the 8.8%
19 discount rate used by Mr. Seiple. This higher cost of capital is the result of
20 the fact that debt leverage of the project declines over time as the debt is
21 paid off.

22

23 Inclusion of a one-year debt service fund that is commonly required for

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1 merchant plants and banking fees of 1% increases the cost of capital
2 required on free cash flows to 10.46%. Therefore, after correcting for the
3 debt maturity structure and financing fees, Mr. Seiple's discount rate
4 changes from 8.8% to 10.46%. I have also performed this analysis with a
5 16% and a 15% internal rate of return on equity rather Mr. Seiple's
6 assumed equity cost of 14%. Using the 16% return on equity assumption
7 increases the overall cost of capital increases to 11.46%. If an internal rate
8 of return on equity is 15% is assumed, the overall cost of capital is 10.9%.

9
10 I have computed the effective equity return in a situation where a project
11 earns an internal rate of return on free cash flow of 8.8% per Mr. Seiple's
12 testimony. This analysis demonstrates that if a merchant project earns
13 8.8% on free cash flow and is financed with 60% debt, the actual earned
14 internal rate of return is only 10.7% instead of the 14% assumed by Mr.
15 Seiple.

16

17 Q. How does the increase in cost of capital affect valuation of Edison's
18 assets?

19 A. Mr. Seiple's cost of capital assumption significantly affects valuation of
20 Edison's assets. The table below demonstrates that use of a discount rate

Market Value of Edison's Non-Nuclear Assets without Option			
(\$ 000's)			
Discount Rate	Equity IRR	Market Value of Assets Corrected for Tax Depreciation and FERC Form 1 Data	Reduction in Value From RDI Incorrect Cost of Capital Estimate
8.80%	10.70%	\$ 3,785,228.44	
10.46%	14.00%	\$ 3,177,818.06	\$ (607,410.38)
10.90%	15.00%	\$ 3,038,456.73	\$ (746,771.71)
11.46%	16.00%	\$ 2,871,647.80	\$ (913,580.64)

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1 of 10.46% rather than Mr. Seiple's assumption of 8.8% decreases the
2 market value of Edison's assets by \$607 million (this analysis uses the
3 corrected cost data discussed above). If a 16% equity return is used
4 rather than 14%, the reduction in value is \$914 million.

5

6

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9

Section Ten

Correction of RDI's Analysis to Reflect the Value of Edison's

Obligation to Provide Power at

Regulated Rates without Considering Volatility

13

14 Q. After correcting Mr. Seiple's analysis for problems related to tax
15 depreciation, data problems and cost of capital, how have you proceeded
16 with evaluation of the ABATE valuation analysis?

17 A. In this section I begin by computing the value of the customer option to
18 switch between regulated service and market rates. Next, in section
19 eleven I add volatility to the analysis. Finally, in section thirteen I relax
20 restrictive assumptions with respect to customer behavior.

21

22 Q. What assumptions are necessary to add the valuation impacts of
23 customer options to Mr. Seiple's analysis in the case with no volatility in

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1 electricity prices?

2 A. If there is no volatility in prices, valuation of an option requires analysis of
3 the times at which the option is exercised (i.e., when the option is “in the
4 money” or “out of the money”) as well as the value of the difference
5 between the realized price and the exercise price option when the option
6 is exercised. In addition to assumptions on market prices and regulated
7 rates, it is necessary to make assumptions with respect to how the option
8 to switch between regulated service and retail open access will work in
9 practice and how customers will utilize their ability to exercise the option in
10 order to value the customer option that I have been discussing. Before
11 describing how I correct Mr. Seiple’s valuation to appropriately value the
12 option, I discuss assumptions with respect to consumer behavior that I
13 have made in the analysis.

14

15 Q. Please summarize the initial assumptions you have used to correct
16 analytical fallacies in Mr. Seiple’s discounted cash flow method?

17 A. In quantifying conceptual errors in Mr. Seiple’s analysis that arise because
18 he did not consider the value foregone by Edison from offering customers
19 insurance against high market prices I make certain initial assumptions
20 with respect to customer behavior. Later, I change these assumptions and
21 demonstrate that my conclusions with respect to bias in Mr. Seiple’s
22 analysis from netting discounted cash flows still exists. My initial
23 assumptions include:

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- 2 1) Customers have information with respect to market price levels that will
3 be present in the next year;
- 4 2) Customer decisions to select open access service or regulated service
5 can be gauged from aggregate cost per kWh data on the generation
6 portion of bundled rates and aggregate market clearing prices rather
7 than on class specific information with respect to market prices and
8 regulated rates;
- 9 3) Mr. Seiple's market price forecasts will turn out to be true and there is
10 no uncertainty associated with his price forecast;
- 11 4) Edison's cost per MWH of generation will turn out to be consistent with
12 costs developed in the previous section; and,
- 13 5) Customers select market based pricing or regulated tariffs depending
14 on which option results in lower electric bills without a time lag and
15 without a "hurdle" savings criteria.

16

17 Q. What assumption have you made regarding the right of customers to
18 switch from retail open access service at market based pricing to
19 regulated tariffs.

20 A. In this part of the analysis, I assume that customers know what prices will
21 be for the next year and that they can switch back and forth between
22 regulated rates and market prices as a function of actual market prices for
23 the year. I understand that customers in fact must make lock into

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1 decisions for a period of one year, and that perfect foresight with respect
2 to market clearing prices does not exist. However, I have initially used this
3 “foresight” assumption for three reasons. First, the analysis is simpler with
4 this assumption and adding the complexity of a one-year uncertainty adds
5 complexity to the analysis without altering the fundamental points.
6 Second, since market prices are a function of merchant capacity,
7 economic activity, primary fuel prices and other factors that are reasonably
8 known ahead of time, the assumption of one year foresight is reasonable.
9 Third, I relax the assumption in a subsequent section of my testimony and
10 I demonstrate that it does not have a significant impact on my conclusions.

11

12 Q. Please describe your assumption with respect to use of aggregate
13 embedded costs and overall market prices rather than segregated
14 customer class analysis.

15 A. The choice a customer will make in the future between regulated rates
16 and market-based prices is a function of the specific tariff levels and
17 market-based prices faced by that particular customer. Edison has
18 proposed the ECTA mechanism so that the decision faced by different
19 groups of customers will be not biased by the structure of current tariffs. If
20 the ECTA mechanism is adopted, it is reasonable to assume that the
21 aggregate generation portion of regulated rates on a dollar per MWH basis
22 and aggregate level of market prices for the system are representative of
23 individual customer decisions. However, if the ECTA proposal is not

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1 adopted, the value of customer options dramatically increases because
2 some customers will almost always be “in the money” through selecting
3 market prices while others will almost always be better off with regulated
4 tariffs.

5

6 In this part of my testimony I assume that all customers face the same
7 market price and all customers have the same tariffs and generation
8 component of bundled rates, i.e., the assumption is that Detroit Edison’s
9 ETCA adjustment is approved.

10

11 Q. What assumptions have you made with respect to consumer behavior
12 regarding the amount of required savings before switching between
13 market based rates and regulated rates in order to correct the analysis
14 presented by Mr. Seiple?

15 A. In this part of my testimony I make the assumption that current Edison
16 customers select the pricing alternative that results in the minimization of
17 their electric bills. This means that I do not assume customers will delay
18 their decision for a certain period of time if it is economic to switch
19 between regulated service and retail open access service. Also, I do not
20 assume that there is some kind of hurdle savings criteria before which
21 customers will switch between regulated service and retail direct access
22 service. That is to say, there is no customer inertia in customer decision
23 making. Later in the testimony I quantify implications of changing this

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1 assumption

2

3 Q. How have you corrected Mr. Seiple's valuation analysis to appropriately
4 consider the value that customers gain from the option to secure service
5 under regulated rates using the above assumptions?

6 A. Assuming no volatility in market prices, customer foresight and no inertia
7 allows Mr. Seiple's analysis to be corrected in a straightforward manner to
8 consider the value of the option. I simply assume that each year the
9 market price is below the generation portion of bundled rates that Edison
10 cannot realize the positive cash flow that Mr. Seiple assumes the
11 Company can monetize in his valuation. When the market price is above
12 the regulated rate, I substitute cost-based cash flows for the regulated
13 cash flows. The valuation therefore uses market-based cash flows in
14 some periods and cost based cash flows in other periods.

15

16 Q. How does correction of Mr. Seiple's analysis to consider the value of
17 customer options in Michigan affect the valuation of Edison's assets?

18 A. Using the corrected assumptions and the discount rate of 10.46%, the
19 customer option is \$1.567 billion. Inclusion of the option reduces the
20 market value of Edison assets from \$2.745 billion without valuation of the
21 option to \$1.178 billion with the option included. (This valuation includes
22 Fermi as well as the other fossil and hydro assets.) If the Mr. Seiple's cost
23 assumptions are accepted, the value of the option is greater. In this case,

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1 the option has a value of \$1.897 billion, which reduces the value of
2 Edison's assets from \$3.856 billion to \$1.959 billion.

3

4

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Section Eleven

6

Correction of RDI's Analysis to Reflect the Value

7

of Edison's Obligation to Provide Power at

8

Regulated Rates With Inclusion of Price Volatility in the Plant Valuation

9

10 Q. How does volatility in a price series affect the value of an asset if there is
11 an option associated with the asset?

12 A. Other things being equal, the greater the volatility of prices, the more the
13 value of an option. This is just as true for call options on stocks as it is for
14 the option customers have to return to regulated generation service in
15 Michigan. If you own a call option on a stock and if there is a great deal of
16 variation in the price, you have more of a chance to make a lot of money
17 because the stock price might reach very high levels. On the other hand,
18 your downside is limited because you do not have to exercise the option.
19 The same sort of thing exists for customers who can select regulated
20 service at cost based rates if market prices reach high levels. The more
21 the volatility of prices, the greater the value of the option to use regulated
22 generation service because the downside risk is limited.

23

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1 In this section of my testimony I add volatility to correction of Mr. Seiple's
2 valuation analysis. To consider how volatility affects value to Edison and
3 its customers, I do not change assumptions with respect to customer
4 behavior. When adding volatility to the analysis, I also incorporate other
5 "time series" elements including price boundaries and mean reversion.

6

7 Q. What is the relevant definition of volatility for purposes of analyzing value
8 implications of the option that consumers have in Michigan to receive
9 either regulated or open access service?

10 A. Volatility is generally defined as the standard deviation of the percent
11 change in a price series on an annual basis. Computation of volatility from
12 historic data involves first measuring the rate of return (the log of this
13 period's price divided by the previous period's price). Next, one computes
14 the standard deviation of the rate of return percentage. If the time period
15 of historic price data is annual, the volatility can simply be computed as
16 the standard deviation of the percent change in prices.

17

18 In the case of electricity, measured volatility using daily prices can be very
19 high because of price variation driven by changing weather, price spikes,
20 seasonal price patterns, on-peak versus off-peak prices and supply
21 shortages. Long-term volatility is generally less than the short-term
22 volatility because over the course of a year, factors such as weather,
23 outage-related supply shortages, and seasonal price patterns "average

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1 out.” In the long-term, volatility of electricity prices is driven by volatility in
2 capacity prices, volatility in natural gas prices, volatility in the productivity
3 of new technology, volatility in annual demand, and in some cases
4 volatility in hydrology conditions. It is long-term volatility rather than short-
5 term volatility that is required for analysis of the option value realized by
6 customers from the option to switch between market based rates and
7 regulated rates.

8

9 Q. Other than price volatility, what “time series” parameters are necessary to
10 represent the movement of prices around expected forward prices in order
11 to correct Mr. Seiple’s analysis?

12 A. The movement of electricity prices is driven by volatility as well as mean
13 reversion parameters and boundary conditions. There is a lower bound
14 on electricity prices defined by short-run marginal energy costs because if
15 prices are below marginal cost, companies will not operate plants. Mean
16 reversion exists in electricity prices because competitive electricity prices
17 are driven by supply and demand conditions, implying that the prices
18 come back to levels determined by the cost of production. An upper
19 bound on electricity prices is also reasonable to assume because of price
20 elasticity of demand and supply. A time series equation that includes
21 volatility, mean reversion and boundary conditions can be represented
22 using the following formula:

23

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1 Price (t) = Price (t-1) +
2 Mean Reversion Factor x (Price(t-1) – Equilibrium Price) +
3 Volatility Percent x Price(t-1) x Draw from Normal
4 Distribution
5

6 [Subject to lower bound and upper bound conditions]
7

8 Q. Can historic data on electric prices be used to estimate long-term
9 volatility?

10 A. Unfortunately not. There is not enough historic data on competitive prices
11 to establish volatility and mean reversion parameters. Furthermore,
12 changes in the structure of the market imply that past data may not be
13 appropriate for estimation of future volatility even if historic data did exist.
14 Therefore, given problems in using historic data to estimate future
15 volatility, one must use judgment to develop time series parameters.
16 Because of the difficulties in developing precise time series models for the
17 purpose of measuring option value, I use a range of volatility estimates.
18

19 Q. Describe economic factors that create long-term volatility in electricity
20 prices?

21 A. Long-term volatility in electricity prices is driven by a number of supply and
22 demand factors including the following:
23

24 1.) There have been prolonged periods -- sometimes lasting many years --
25 of very low or zero capacity prices driven by slow demand and excess

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- 1 capacity. Since prices can be at levels which do not justify
2 construction of new capacity for many years, this implies a high degree
3 of volatility in capacity prices.
4
- 5 2.) Other competitive capital intensive industries with large construction
6 projects such as mining and real estate have a high level of price
7 volatility.
8
- 9 3.) There have been significant changes in the productivity of generating
10 assets as evidenced by reduced real per kW cost and reduced heat
11 rates for combined cycle plants and the increased capital costs of
12 nuclear plants from the 1970's to the 1980's.
13
- 14 4.) Primary fuel prices for natural gas and oil significantly affect electricity
15 prices and these commodities have high long-term volatility.
16
- 17 5.) A large amount of year to year price variation can occur because of hot
18 summers, cold winters, recessions, dry river conditions, longer than
19 expected maintenance outages and fuel supply problems.
20
- 21 6.) The long life span of assets and relatively slow demand growth mean
22 that prices move very slowly to equilibrium after a significant supply
23 change.

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1

2 Q. Why does mean reversion exist in electricity prices over the long run?

3 A. If electricity prices did not move back to equilibrium or average levels, the
4 price process would be known as a non-stationary process. "Random walk"
5 and "Brownian motion" are examples of this price process where prices
6 can wander indefinitely without moving back to a mean level. However,
7 mainly because electricity prices are ultimately driven by forces of supply
8 and demand, they eventually move back to the long-run cost of
9 production. Therefore, mean reversion parameters must be estimated
10 along with volatility in developing a time series model. Some of the
11 determinants of the level of long-term mean reversion in electricity prices
12 include:

13

14 1.) Reversion back to the mean after price changes caused by
15 fluctuations in weather related demand is fast, if not immediate. If
16 prices change because of a hot summer or a cold winter, these
17 factors should not re-occur in the next period. On the other hand,
18 demand changes due to variation in general economic conditions
19 have impacts that last over the course of a business cycle, suggesting
20 a slower rate of mean reversion.

21

22 2.) Reversion back to the mean after a "price shock" in capacity prices
23 can take a long period of time. If capacity prices are low because of

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1 surplus capacity, then plant retirements and load growth are required
2 to move capacity prices back up to equilibrium levels. If capacity
3 prices are high, the time lag in new plant construction drives the mean
4 reversion.

5

6 3.) The mean reversion resulting from price shocks caused by changes in
7 primary fuel prices is the mean reversion in these price processes.
8 For example, the time series process for oil and natural gas is known
9 to be mean reverting as exploration and production reacts to price
10 changes.

11

12 4.) Price changes that arise from changes in productivity of new
13 generating resources probably do not revert to a mean level and
14 should follow a random walk process.

15

16 Q. What volatility, mean reversion and boundary condition assumptions have
17 you made in computing the option value from the ability of customers to
18 switch back and forth from regulated service to market based rates in
19 order to correct Mr. Seiple's analysis?

20 A. Even though the long-term volatility of electricity is probably below short-
21 term volatility, because of volatility related to capacity prices, long-term
22 load growth, primary fuel prices, and other factors, it is reasonable to
23 expect the annual volatility in electricity prices to be high relative to the

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1 volatility of other commodities and financial instruments. Since 1978, the
2 long-term volatility in real prices of crude oil and natural gas has been
3 above 20%. Because of the sources of volatility described above, I
4 believe the volatility of electricity prices on a long-term basis is relatively
5 high. In order to cover different possible outlooks with respect to long-
6 term volatility in correcting Mr. Seiple's analysis, I have assumed annual
7 electricity prices volatility of 10%, 15%, 20%, 25% and 30%.

8

9 I have made the following assumptions with respect to time series
10 parameters other than volatility:

11

12 1.) I assume a mean reversion parameter of 25% which implies that
13 after a "shock", electricity prices move back to within 68% of the
14 mean "equilibrium level" within four years.

15 2.) I assume a lower boundary on prices of \$15/MWH, which is
16 intended to approximately reflect the levels of short-term marginal
17 cost in ECAR.

18 3.) I assume an upper bound on all-hour (both on-peak and off-peak)
19 prices of \$60/MWH that accounts for construction of peak capacity
20 and interruption in loads when prices rise to very high levels.

21 4.) I assume that the lower and upper bound prices escalate with the
22 overall rate of inflation assumed by Mr. Seiple.

23

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1 Q. How have you applied the time series parameters to Mr. Seiple's price
2 projections?

3 A. I have applied the time series parameters to Mr. Seiple's price projections
4 using the following formula (where his price forecast is the RDI price):

5

$$\begin{aligned} \text{Price (t)} = & \text{Price (t-1)} + \\ & 25\% \times (\text{Price(t-1)} - \text{RDI Price(t)}) + \\ & \text{Volatility Percent} \times \text{Price(t-1)} \times \text{Draw from Normal Distribution} \end{aligned}$$

9

10 [Subject to lower bound of \$60/MWH and upper bound of \$15/MWH]

11

12 The volatility percent is either 10%, 15%, 20%, 25% or 30% as described
13 above.

14

15 Q. Once time series parameters have been established, how can the
16 customer options to switch between regulated rates and market-based
17 prices be incorporated in valuation analysis?

18 A. Three general approaches to measuring the value of an option are: (1) a
19 mathematical equation such as Black Scholes formula, (2) binomial trees;
20 and (3) Monte Carlo simulation. I have measured the value of customer
21 options using the Monte Carlo simulation method rather than the other
22 approaches because of the complex structure of the customer option and
23 because the time series model that includes boundary conditions and
24 mean revision does not lend itself to a mathematical equation such as
25 Black Scholes. Operation of Monte Carlo simulation involves computing

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1 Edison's generating plant value from 1,000 price path scenarios where the
2 alternative price patterns defined by random draws. The random draws
3 are computed in each period of the analysis, which means that in a twenty
4 year analysis, there are twenty times 1,000 or 20,000 different random
5 draws.

6

7 Q. How does the incorporation of volatility and the other time series
8 parameters affect asset valuation for Detroit Edison?

9 A. In some of the Monte Carlo scenarios, market prices are relatively low,
10 stranded investment is high and the customer option to return to tariff
11 rates is not very important. In other scenarios, the market prices are
12 relatively high and the option to cap rates at regulated levels is exercised
13 often by customers. If the customer option to cap rates did not exist in
14 Michigan restructuring, inclusion of volatility in the analysis would not
15 significantly change the final discounted cash flow computation. Without
16 the option, some draws from the simulation would have high value and
17 others would have low value, but on average the valuation would be about
18 the same as if no volatility was included in the analysis.

19

20 When the customer option is included in the valuation analysis, volatility
21 increases value to customers because the benefits to customers of low
22 price scenarios are fully incorporated in the asset valuation, but customer
23 costs in the high price scenarios are limited. Therefore, the distribution of

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1 cash flows across scenarios is truncated. In other words, the customer
2 upside is not restricted, but the downside is limited due to the cap from
3 regulated rates. Of course, the increase in value to customers caused by
4 volatility is at the same time a reduction in value to Detroit Edison.

5

6 Q. Summarize the valuation of Detroit Edison assets that incorporates
7 volatility of 10%, 15%, 20%, 25% and 30% in electricity prices.

8 A. Without price volatility, the value of Edison's assets in a restructured
9 environment using Mr. Seiple's market price forecasts is \$1.178 billion as
10 described above. When 10% volatility in market prices and the other time
11 series parameters are included in the analysis, the market value of
12 Edison's generation assets becomes \$1.085 billion. With volatility of 20%,
13 the market value of Edison's assets declines to \$924 million and with
14 volatility of 30%, market value is \$555 million. The effects of price
15 volatility on the valuation of Edison's generation assets is shown on the

Valuation of Edison Assets Assuming Optimal Customer Behavior and RDI Prices			
(\$ 000's)			
	Corrected Cost Assumptions		RDI Cost Assumptions
Cash Flow Value Before Option	\$ 2,744,975		\$ 3,856,432
Cash Flow Value after Option - No Volatility	\$ 1,177,993		\$ 1,958,980
Cash Flow Value After Option - 10% Volatility	\$ 1,084,723		\$ 1,846,826
Cash Flow Value After Option - 15% Volatility	\$ 1,017,466		\$ 1,697,828
Cash Flow Value After Option - 20% Volatility	\$ 924,836		\$ 1,496,478
Cash Flow Value After Option - 25% Volatility	\$ 747,368		\$ 1,192,758
Cash Flow Value After Option - 30% Volatility	\$ 555,495		\$ 875,153

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Section Thirteen

4

Adjustments to the Value Analysis to Account for

5

Non-Optimal Customer Decisions and Volatility in Regulated Rates

6

7

Q. Could you please review the assumptions that you have incorporated in the above analysis with respect to customer behavior.

8

9

A. The above analysis assumes customers make rational decisions and that they have full knowledge of current market prices. Therefore, customers switch between bundled rates and market rates as soon as they can earn a penny, and, since customers lock into decisions for a one year period, I implicitly assumed that they know what prices will be for the next year before they make their decision.

10

11

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21

22

Q. How have you changed assumptions with respect to optimal customer behavior?

23

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1 A. First, I assume that customers make the decision to switch between
2 regulated rates and market rates using prices in the previous year rather
3 than prices in the current year. Second, I assume that customers require
4 a relatively large 7% savings hurdle before they make a decision to
5 change to or from market based rates.

6

7 These two assumptions have the effect of reducing the cost of Edison's
8 obligations associated with the customer call option. If customers cannot
9 make decisions on actual prices, there will be some periods when
10 customers are not able to take advantage of low market prices – reducing
11 Edison's stranded investment exposure. In addition, without the perfect
12 foresight, there will be other periods when customers will not exercise their
13 option to return to regulated service even when the switch would have
14 been beneficial. If customers require a 7% hurdle before switching to or
15 from market rates, Edison's stranded investment during low price periods
16 is reduced and there are some periods when customers do not
17 appropriately exercise their option to return to regulated rates.

18

19 Q. How does volatility in regulated rates affect measurement of the value of
20 Edison's plants in a restructured environment?

21 A. The effect of volatility in regulated rates on the valuation of Edison's
22 assets depends on the relationship between volatility in market prices and
23 volatility in regulated rates. If the volatility in regulated rates is

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1 independent of volatility in market prices, the valuation of Edison's assets
2 is not affected by inclusion of volatility in regulated rates. On the other
3 hand, if volatility in regulated rates is such that regulated prices move in
4 the same direction as the market prices, valuation impacts of the customer
5 option are reduced.

6

7 To illustrate why volatility in a cost that is independent of market price
8 does not affect valuation of the customer option, consider the case of
9 variation in the operation and maintenance costs of Fermi. If one
10 assumes no relationship of Fermi operation and maintenance cost to
11 market prices, then in some scenarios, Fermi costs will be higher than
12 average levels, and at other times, the costs will be lower than average.
13 In the scenario when Fermi costs are lower, the capped "strike" price is
14 reduced and the customer option is more valuable. On the other hand,
15 when the Fermi costs increase, the capped "strike" price is increased and
16 the option to return to regulated service is less valuable. However, the
17 volatility in the "strike price" resulting from changes in Fermi costs does
18 not bias the overall valuation in one direction or another.

19

20 Q. If volatility in Edison costs is positively correlated with market price
21 volatility, how is valuation affected?

22 A. If volatility in generation costs is perfectly correlated with market prices,
23 then the value of the option to switch between regulated service and

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1 market rates is diminished. In this case, when the market price goes up, if
2 the regulated rate also goes up, the option to insure against high market
3 prices and return to regulated service is less valuable.

4

5 Q. What adjustments in Mr. Seiple's valuation analysis have you made so as
6 to incorporate volatility in Edison regulated rates and generation costs?

7 A. Generation costs consist of the return on existing assets, fuel expenses,
8 non-fuel operating and maintenance expenses, administrative and general
9 expenses and taxes. Most of these items do not have volatility that is
10 positively correlated with market price volatility. For example, the cost
11 basis of existing assets does not vary with market prices, and there is little
12 reason to expect that non-fuel expenses will change when market prices
13 change. On the other hand, it is reasonable to presume that when natural
14 gas and oil prices change significantly, electricity prices will vary in a
15 similar manner.

16

17 In modeling the volatility of Edison's generation costs, I assume that the
18 percent change in gas and oil prices is the same as the overall percent
19 change in electricity prices relative to the base prices. For example, if a
20 particular scenario in the Monte Carlo analysis results in electricity prices
21 that are 20% above the Mr. Seiple's forecast, the natural gas prices are
22 also assumed to be 20% above the base case forecast.

23

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1 Q. What is the effect of the alternative assumptions with respect to customer
2 behavior and inclusion of volatility in regulated rates on the corrections to
3 Mr. Seiple's valuation analysis of Edison's generating assets?

4 A. The table below illustrates valuation of Edison's generating plants with
5 alternative assumptions for customer behavior and volatility in regulated
6 prices. The structure of the valuation model -- use of Mr. Seiple's
7 electricity price projections, assumptions with respect to the cost structure
8 of Edison's assets and the time series equation -- is the same in the model
9 without the different customer behavior assumptions. However, the
10 assumed decision making process used by customers reflects inertia and
11 the volatility related to oil and gas prices is included in regulated rates.
12 Relative to the market value of \$5.7 billion computed by Mr. Seiple, this
13 alternative analysis demonstrates that a more appropriate estimate of the
14 value of Edison's plants is between one and two billion dollars.

15

16 I have computed the required transition charge using valuation results
17 from the table below. For instance, in the case assuming Mr. Seiple's cost
18 assumptions instead of the corrected cost analysis as well as the less
19 favorable assumptions with respect to customer behavior and volatility in
20 regulated rates, the required transition charge is more than \$12/MWH.

21

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Valuation of Edison Assets Assuming Inertia in Customer Behavior and RDI Prices			
(\$ 000's)			
	Corrected Cost Assumptions		RDI Cost Assumptions
Cash Flow Value Before Option	\$ 2,744,975		\$ 3,856,432
Cash Flow Value after Option - No Volatility	\$ 1,222,648		\$ 2,039,174
Cash Flow Value After Option - 10% Volatility	\$ 1,184,457		\$ 2,070,903
Cash Flow Value After Option - 15% Volatility	\$ 1,165,465		\$ 2,052,621
Cash Flow Value After Option - 20% Volatility	\$ 1,140,426		\$ 2,028,745
Cash Flow Value After Option - 25% Volatility	\$ 1,057,339		\$ 1,890,274
Cash Flow Value After Option - 30% Volatility	\$ 939,454		\$ 1,721,511

1

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Section Fourteen

4

Analysis of the Energy Michigan Proposal on Transition Charges

5

6 Q. How does the stranded recovery mechanism presented by Energy
7 Michigan compare to Detroit Edison's proposal?

8 A. The transition charge formula presented by Energy Michigan's witness,
9 Mr. Polich, is geared to benefiting direct access customers at the expense
10 of customers who retain regulated service from the incumbent utility
11 company. The mechanism by which Mr. Polich achieves a favorable
12 outcome for retail direct access customers involves allocating the
13 aggregate amount of production cost reductions to direct access
14 customers rather than computing adjustments to the transition charge on

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1 an incremental basis.

2

3 Q. Does Mr. Polich imply that retail open access customers do not receive
4 securitization savings?

5 A. Yes. Mr. Polich discusses how securitization savings should affect the
6 transition charge formula:

7

8 If a revenue requirement method is used to calculate stranded
9 cost, it calculates the revenue requirement associated with the
10 utility cost of production. That cost of capital component would
11 be lower due to the lower capital costs produced by
12 securitization. But it must be remembered that the utility revenue
13 side will also be lowered because the utility will be giving its
14 customers a 5% rate reduction. Thus, in the calculation of a
15 transition charge by the revenue requirement method, the lower
16 cost of capital which reduces revenue requirement also reduces
17 the revenues available to pay that requirement. On the other
18 hand, retail bundled sales customers will have recovered a net
19 5% rate reduction. . . . some means must be found to deliver to
20 ROA customers the same net rate reduction that is given to
21 bundled sales customers."

22

23 Mr. Polich also states: "The proposals of Consumers and Edison . . .

24 divert excess securitization savings to pay ROA implementation

25 costs instead of reducing transition charges. (Polich testimony at

26 page 25.)

27

28 Q. Does Edison's proposal provide that retail open access customers directly
29 realize benefits from securitization rate reductions?

30 A. Clearly, it does. Mr. Falletich shows a lower generation break-even price
31 in 2001/2002 than in 2000 because of the securitization rate reduction on

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1 his exhibit ELF-1 (see the difference between rates in columns d and e).
2 Then, in demonstrating mechanics of the economic benefit/harm portion of
3 the transition charge, Mr. Zakem's exhibit AJZ-4 begins with the retail rate
4 from Mr. Falletich's exhibit **after** the securitization rate reduction.
5 Therefore, the economic harm charge to customers is reduced (or the
6 economic benefit credit is increased) because of the securitization rate
7 reduction.

8

9 Q. How much would the transition charge increase on Mr. Zakem's exhibits if
10 securitization rate refunds were not incorporated in the economic
11 harm/benefit charge?

12 A. Problems with Mr. Polich suggestion that retail open access customers do
13 not receive benefits from the securitization rate reduction are clear if one
14 works through the examples presented by Mr. Zakem. On page 1 of
15 Exhibit AJZ-4, the average class revenue would increase by 0.33
16 cents/kWh (from 6.10 to 6.43) if the rate decrease from securitization was
17 not deducted from the "average class per-unit revenue" on line 1 for
18 primary customers. This increase in the average class per-unit from not
19 considering the securitization rate reduction would increase the per unit
20 economic harm charge by the same amount. Mr. Zakem's exhibit
21 therefore demonstrates that Edison's method in fact does precisely what
22 Mr. Polich recommends.

23

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1 Q. What are the most significant differences between Mr. Polich's proposal
2 and Edison's method with respect to transition charges?

3 A. Mr. Polich's formula seems quite similar to the formula presented by Mr.
4 Zakem. However, there is a significant difference between his proposal
5 and the Edison method for computing economic harm or benefit involving
6 calculation of transition charges from aggregate production costs rather
7 than incremental changes. As I explain below, computation of transition
8 charges on a company-wide basis using Mr. Polich's approach is
9 inequitable to customers who remain on bundled rates. Mr. Polich's
10 approach favors direct access customers to the detriment of customers
11 who desire to retain regulated service.

12

13 Q. What is wrong with using aggregate company-wide generation costs
14 rather than incremental costs in computing transition charges?

15 A. Given features in the Michigan restructuring program that maintain
16 regulation for customers who choose to retain service from the incumbent
17 utility company, equitable rates must be established for those customers
18 who continue to select services from the incumbent utility company as well
19 as those customers who choose retail open access. However, if Mr.
20 Polich's method is used in the situation where aggregate generation costs
21 are declining, the total company-wide cost reduction is allocated to
22 customers who choose open access. If relatively few customers select
23 retail open access, Mr. Polich's method virtually assures that they will not

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1 pay a transition charge in the declining cost scenario.

2

3 The approach suggested by Mr. Polich is inequitable to Edison regulated
4 customers because it makes them "second class citizens" with respect to
5 receiving the benefit of reduced production costs. Indeed, it is possible
6 that retail open access customers would receive all of the benefits of a
7 reduction in production costs while regulated customers would receive no
8 benefits.

9

10 Q. If Edison's production cost per kWh increases because of a decline in
11 sales, what would happen under Mr. Polich's approach?

12 A. Under Mr. Polich's approach, if production costs increase, the transition
13 charge could become very large because the total impact of the increased
14 cost is allocated in the transition charge to retail direct access customers.
15 However in this scenario, the transition charge would be so high that
16 customers would probably return to regulated service. Therefore, while
17 direct access customers get an extraordinary benefit when costs decline,
18 the method is not symmetric. Instead, direct access customers are
19 protected when costs increase.

20

21 Q. Please describe how Mr. Polich's method affects direct access customers
22 and customers who retain service from the incumbent utility company
23 using a simplified example with alternative sales growth assumptions.

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1 A. The mechanics by which Mr. Polich's method favors direct access
2 customers at the expense of customers who retain regulated service is
3 subtle. Therefore, I have used a simplified example with alternative sales
4 growth scenarios to illustrate how both regulated customers and direct
5 access customers are affected by Mr. Polich's recommendation. This
6 example is illustrated in the table below:
7

	Base	Sales Increase of 25 MWH	Sales Increase of 50 MWH	Sales Increase of 100 MWH
Stranded Cost	\$ 2,000.00	\$ 2,000.00	\$ 2,000.00	\$ 2,000.00
Variable Cost/MWH	\$ 30.00	\$ 30.00	\$ 30.00	\$ 30.00
Sales (MWH)	100	125	150	200
Total Variable Cost	\$ 3,000.00	\$ 3,750.00	\$ 4,500.00	\$ 6,000.00
Total Cost: (Stranded Cost + Variable Cost)	\$ 5,000.00	\$ 5,750.00	\$ 6,500.00	\$ 8,000.00
Total Cost/MWH	\$ 50.00	\$ 46.00	\$ 43.33	\$ 40.00
Base Transition Charge	\$ 20.00			
Polich Method of Allocating Aggregate Cost Change to Retail Open Access Customers				
Extra Revenue Net of Variable Cost		\$ 500.00	\$ 1,000.00	\$ 2,000.00
Change in Transition Charge - Polich Method		\$ (5.00)	\$ (10.00)	\$ (20.00)
Retail Rate - Polich Method		\$ 50.00	\$ 50.00	\$ 50.00
Edison Method of Allocating Incremental Cost Change to Retail Open Access Customers				
Change in Transition Charge - Edison Method		\$ (4.00)	\$ (6.67)	\$ (10.00)
Retail Rate - Edison		\$ 46.00	\$ 43.33	\$ 40.00

8
9 In the above table, the initial retail rate for generation is 5 cents per kWh
10 and the market rate is 3 cents per kWh. The table demonstrates the
11 operation of Mr. Polich's approach and how Edison's proposal would work
12 after the rate freeze period. In the simplified example, the rates for
13 customers who choose regulated service do not decline under Mr. Polich's
14 method even though stranded investment is spread over a larger sales
15 base. On the other hand, under Edison's approach (after the rate freeze
16 period) both regulated and retail open access customers benefit from

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1 reductions in average cost per kWh.

2

3 Q. Isn't your example inappropriate because of Edison's rate freeze and
4 because Edison's rates do not always equal its costs?

5 A. No. I demonstrated earlier Edison is currently just about earning its
6 allowed return. If there is no change in cost per kWh as compared to
7 allowed rates, there is no difference between Edison's transition charge
8 approach and Mr. Polich's method. Therefore, the more important policy
9 implications of Mr. Polich's recommendation are long term effects.
10 Secondly, the fact that costs do not necessarily match rates in each period
11 is a general aspect of regulation. The difference between costs and rates
12 is not a reason to provide all benefits of cost reductions to retail open
13 access customers to the long-term detriment of customers who choose
14 regulated service.

15

16 Part Fifteen

17 Miscellaneous Comments on ABATE's Position and Comments on

18 Recommendations Made by Witnesses Sponsored by the Attorney General

19

20 Q. Do you agree with Mr. Seiple's comments with respect to increases in
21 asset value that occur in a sales auction?

22 A. I disagree with the following statement that Mr. Seiple's makes in his
23 testimony:

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2 I would expect an actual sale of the assets to yield a higher market
3 value and lower stranded cost than out DCF approach for two
4 reasons. First, in an auction the market value is typically determined
5 by the buyer that perceives that highest value for the assets. Thus,
6 the buyer who has the most aggressive expectation regarding future
7 cost reductions tends to determine the market price." (Seiple
8 testimony at page 30.)
9

10 Mr. Seiple is essentially suggesting that the Commission should attempt to
11 take advantage of market imperfections which may result in asset
12 purchasers paying too much for Edison's generating assets. In general, I
13 believe attempting to "play the market" is bad business policy and bad
14 regulatory policy. If Mr. Seiple's suggestions are adopted, then the
15 Commission and Edison should attempt to "sell high" by timing the market.
16 I suggest that the focus should be on developing balance equitable and
17 efficient policy rather than hoping a buyer will over pay for Edison's
18 generating plants.
19

20 Q. Should Edison divest its plant because a purchaser may be able to
21 exercise market power and thereby increase the bid price for a generating
22 asset?

23 A. No. Dr. Tabors, Mr. Seiple and Mr. Selecky all claim that a divestiture will
24 result in higher valuation than a valuation using a cash flow approach. Dr.
25 Tabors elaborates how market prices of electricity have been above
26 marginal cost and how this justifies a higher plant valuation through

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1 simulation of a divestiture. His notion is essentially that electric power
2 markets are inefficient and that bidders will pay more for an asset because
3 the ability to exercise market power will exist. The suggestion to divest
4 assets in order to gain higher transaction prices because of the ability to
5 exercise market power is bad regulatory policy. There are certainly no
6 savings to customers in this scenario. If Edison customers receive
7 benefits from lower stranded investment, the benefits are lost when they
8 pay more in power prices. The asset value increase resulting from asset
9 divestitures that result in exercise of market power is purely illusory at best
10 and very dangerous policy at worst.

11

12 Q. Please summarize recommendations made by witnesses sponsored by
13 the Attorney General.

14 A. Mr. King recommends that Edison's economic harm/benefit transition
15 charge should be rejected primarily because he asserts that "DECo's
16 proposal, if implemented, would guarantee the failure of a truly competitive
17 market for generated power in Michigan" (King testimony at page 10.) He
18 also disputes the Equalization Transition Charge Adjustment proposed by
19 Edison and the "more ornamental" ROSA system proposed by Consumers
20 Energy. Mr. King explains "I strongly question the advisability of contriving
21 surcharges on some ROA customers and surcredits on others to
22 manipulate the market response to Energy Choice in a manner that most
23 pleases the utilities." (King testimony at page 12.)

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2 Mr. Peloquin makes a similar recommendation as does ABATE witness
3 Mr. Selecky that a fixed stranded “benefit charge” should be deducted
4 from the securitization charge: “Edison should be calculating a stranded
5 benefit offset in order to net stranded costs and stranded benefits, that is
6 ‘net stranded costs.’” (Peloquin testimony at page 9.) On the next page of
7 his testimony he states that “the stranded benefit offset should be
8 allocated on a uniform per kilowatt-hour basis.”

9

10 Q, Do you agree with the recommendations made by these two witnesses?

11 A. No. The recommendations made by Messrs. King and Peloquin are
12 essentially the same as the proposals made in by ABATE. If an inflexible
13 transition charge were adopted, the charge would have to cover Edison’s
14 obligation to provide service at regulated prices. As I explain in my
15 testimony above, if Edison’s financial obligations associated with the
16 option to switch between regulated service and open access service are
17 appropriately valued, an equitable transition charge would be much higher
18 than the securitization charge. Further, if market prices of electricity
19 increase, and if the economic harm/benefit charge is not approved,
20 customers lose the opportunity to experience transition charges below the
21 securitization charges in high market price periods. Edison has developed
22 a workable system given the central feature of Michigan restructuring that
23 allows customers to continue receiving regulated service.

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1 Recommendations by Messrs. King and Peloquin do not improve on
2 Edison's proposal.

3

4 If the ETCA mechanism were not approved per the recommendations of
5 Messrs. King and Peloquin, Edison's transition charge would have to be
6 high enough on customers who select open access to cover the added
7 financial losses that occur. Estimation of financial losses would be a
8 complex process involving assumptions with respect to customer
9 participation, market prices and future regulated rates.

10

11 Q. Does this complete your rebuttal testimony?

12 A. Yes, it does.

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In the matter, on the Commission's own)
motion, to implement the provisions of)
Section 10a(10) of 2000 PA 141.)

Case No. U-12639

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OF
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